QUESTIONNAIRE
QUESTIONNAIRE

(For MBA students)

Respected respondent,

Please provide the required information for the questionnaire placed below for PhD project to be submitted in Institute of Management Studies & Research (IMSAR) MD University, Rohtak, Haryana on the topic: “Effectiveness of AICTE in managing technical institutions and perception of stake holders towards AICTE”. The information gathered is meant only for research/academic use and will be kept confidential. The study is restricted to private institutions within states of Delhi and Haryana conducting fill-time MBA program (not PGDM) approved by AICTE (All India Council for Technical Education). You may add separate sheet for suggestions/comments, if any.

Name, Address of your Institute:

1. Please specify year of establishment of your Institution. ----- 

Please provide the required information on five point scale (5 for strongly agree ------- 1 for strongly disagree) in the box [ ] given below to answer the following questions.

<table>
<thead>
<tr>
<th>Level</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Somewhat agree</th>
<th>Disagree</th>
<th>Strongly disagree</th>
</tr>
</thead>
<tbody>
<tr>
<td>Point Score</td>
<td>5</td>
<td>4</td>
<td>3</td>
<td>2</td>
<td>1</td>
</tr>
</tbody>
</table>

2. AICTE provides guidance and counseling for admission in MBA courses. **Point Score** [ ]

3. AICTE has been successful in curbing the menace of ragging in MBA institutions. **Point Score** [ ]

4. AICTE has been successful in managing the fee structure of MBA institutions. **Point Score** [ ]

5. AICTE has been successful in making the admission process fair and transparent. **Point Score** [ ]

6. AICTE grants sufficient financial assistance on demand for various academic and research related activities for MBA students under schemes like National Doctoral Fellowship, Early faculty Induction Scheme, etc. **Point Score** [ ]
<table>
<thead>
<tr>
<th>Level</th>
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<td>1</td>
</tr>
</tbody>
</table>

7. AICTE grievances cell promptly addresses your complaints/ suggestions. **Point Score**

8. AICTE makes efforts for job placements; cultural, social activities and personality development of students. **Point Score**

9. AICTE makes efforts for cultural, social activities and personality development of students. **Point Score**

10. AICTE has been successful in boosting industry-institute partnerships for better jobs and employability of MBA students. **Point Score**

11. AICTE grants sufficient financial aid to economical weaker students to pursue MBA courses. **Point Score**

12. AICTE supports differently-abled (handicap) persons by granting concession in fee. **Point Score**

13. AICTE supports differently-abled (handicap) persons by providing reservation in admission etc. **Point Score**

14. AICTE supports women candidates by granting concession in fee etc. **Point Score**

15. AICTE supports women candidates by providing reservations in admission etc. **Point Score**

16. The information about affiliating university, date of first affiliation, schedule of admission, admission criteria for various MBA institutions is available on the AICTE web portal. **Point Score**

17. The admission related information like no. of seats available in various MBA institutions under various categories like PIO, NRI, Tuition fee waiver scheme, differently-abled (handicapped), women, etc. is available on the AICTE web portal. **Point Score**

18. AICTE is successful in checking the commercialization of education by controlling charging of capitation fee and/or overcharging of fee by MBA institutions from students at the time of admission. **Point Score**

19. AICTE has been successful in checking the running of unapproved institutions and unapproved courses in management. **Point Score**
<table>
<thead>
<tr>
<th>Level</th>
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<td>3</td>
<td>2</td>
<td>1</td>
</tr>
</tbody>
</table>

20. AICTE is satisfactorily working towards development and recognition of innovative courses and emerging areas in the field of MBA education. **Point Score [ ]**

21. Working of AICTE towards the institutions/ their promoters and other stake holders is fair. **Point Score [ ]**

22. Working of AICTE towards the institutions/ their promoters and other stake holders is transparent. **Point Score [ ]**

23. The perception of stake holders (promoters of MBA education, students, parents, affiliating university, concerned state Govt, faculty etc) about AICTE is satisfactory. **Point Score [ ]**

24. The norms and standards fixed by AICTE for MBA institutions for the following are satisfactory.
   a. Land                        **Point Score [ ]**
   b. Building                    **Point Score [ ]**
   c. faculty: student ratio      **Point Score [ ]**
   d. library facility           **Point Score [ ]**
   e. computer/ lab facility/ internet facility **Point Score [ ]**
   f. student strength            **Point Score [ ]**

25. AICTE, as a regulatory body of technical education in India is effectively managing the private MBA institutions. **Point Score [ ]**

26. Is the information about MBA institutions regarding their current approval status, date of first approval, no. of courses and total seats approved by AICTE etc. is available on the AICTE web portal? **Yes [ ]**  **No [ ]**

27. Does AICTE publishes student related information/ advertisements/ announcements/ public notices from time to time in news papers/ or other effective medium etc. **Yes [ ]**  **No [ ]**

28. Do you agree that the proposed National Commission for Higher Education & Research (NCHER) to be formed by subsuming (mixing) the UGC, AICTE and NCTE will help in managing technical education better? **Yes [ ]**  **No [ ]**

29. Other observations/ comments/ Suggestions, if any, regarding effectiveness of AICTE in managing MBA institutions, please specify:
30. Please rearrange the following criteria/parameter (from 1 to 10) in order of your preference to judge the effectiveness of AICTE in managing MBA institutions (1 for most preferable ---- 10 for least preferable). The order/ranking once allotted to a criterion/parameter should not be repeated for another criterion.

<table>
<thead>
<tr>
<th>Sr. No</th>
<th>Criteria</th>
<th>Preference (1-10)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Transparency in admissions</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Honesty and Fairness in working</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>E-governance</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Awareness, guidance, counseling, Public notices/ advertisements</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Norms &amp; standards for student: faculty ratio and other infrastructural parameters fixed by AICTE</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Grievances- redress mechanism/ anti-ragging efforts</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Efforts by AICTE towards job placement of students.</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Model Curriculum, Course structure fixed by AICTE.</td>
<td></td>
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<tr>
<td>9</td>
<td>Fee structure/ Financial Grants to students and institutions for academic purpose ,</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Commercialization of management education (overcharging of Fee, out of merit admissions, capitation fee etc.)</td>
<td></td>
</tr>
</tbody>
</table>

31. Personal information

Name:

Age (in years): -----  

Gender: 1 M 2 F  

Marital status: 1 married 2 unmarried

Family Monthly Income (in Rs.): ----  

Qualification: 1 Graduate 2 Post Graduate 3 PhD 4 any other (specify):  

Part time Occupation: 1 Nil 2 Professional 3 Business 4 Pvt service

Residential status: 1 Rural 2 Urban 3 Metro City 4 NRI

Thanks for sparing your valuable time
QUESTIONNAIRE

(For parents of MBA students)

Respected respondent,

Please provide the required information for the questionnaire placed below for PhD project to be submitted in Institute of Management Studies & Research (IMSAR) MD University, Rohtak, Haryana on the topic: “Effectiveness of AICTE in managing technical institutions and perception of stake holders towards AICTE”. The information gathered is meant only for research/ academic use and will be kept confidential. The study is restricted to private institutions within states of Delhi and Haryana conducting full-time MBA program (not PGDM) approved by AICTE (All India Council for Technical Education). You may add separate sheet for suggestions/ comments, if any.

Name & Address of the MBA institute in which you admitted your ward:

---

1. Please specify year of establishment of your Institution. ------

Please provide the required information in the box [ ] on five point scale (5 for strongly agree ------ 1 for strongly disagree) given below to answer the following questions.

<table>
<thead>
<tr>
<th>Level</th>
<th>Strongly agree</th>
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<tr>
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<td>5</td>
<td>4</td>
<td>3</td>
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</tr>
</tbody>
</table>

2. AICTE spreads awareness for admission in MBA courses. **Point Score [ ]**

3. AICTE provides guidance and counseling for admission in MBA courses. **Point Score[ ]**

4. AICTE grants concessions to differently-abled (physically handicap) persons in fee in MBA courses. **Point Score [ ]**

5. AICTE grants reservation to differently-abled (physically handicap) persons for admission etc in MBA courses. **Point Score [ ]**

6. AICTE is successful in checking the commercialization of education by controlling charging of capitation fee and/ or overcharging of fee by MBA institutions from students at the time of admission. **Point Score [ ]**
<table>
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</table>

7. AICTE grants reservation for women candidates in admission etc in MBA courses. **Point Score [ ]**

8. AICTE grants concession to women candidates in fee in MBA courses. **Point Score [ ]**

9. The information about affiliating university, date of first affiliation, schedule of admission, admission criteria for various MBA institutions is available on the AICTE web portal. **Point Score [ ]**

10. The admission related information like no. of seats available in various MBA institutions under categories such as PIO, NRI, Tuition fee waiver scheme, physically challenged, women, supernumerary seats etc. is available on the AICTE web portal. **Point Score [ ]**

11. Grievances cell in AICTE addresses your complaints/ suggestions. **Point Score [ ]**

12. AICTE’s policy of integrated institutions for optimal utilization of resources resulted in making management education more economical. **Point Score [ ]**

13. AICTE has been successful in curbing the ragging in management institutions. **Point Score [ ]**

14. AICTE has been successful in managing the fee structure of MBA institutions. **Point Score [ ]**

15. AICTE has been successful in making the admission process fair and transparent in management institutions. **Point Score [ ]**

16. AICTE has been successful in ensuring job placements and employability of MBA students. **Point Score [ ]**

17. Working of AICTE towards the institutions/ their promoters and other stakeholders is fair. **Point Score [ ]**

18. Working of AICTE towards the institutions/ their promoters and other stakeholders is transparent. **Point Score [ ]**

19. The perception of stakeholders (promoters of MBA education, students, parents, affiliating university, concerned state Govt, faculty etc) about AICTE is satisfactory. **Point Score [ ]**

20. AICTE, as a regulatory body of technical education in India is effectively managing the private MBA institutions. **Point Score [ ]**
21. Does AICTE publishes student related information/ advertisements/ announcements/ public notices from time to time in news papers/ or other effective medium etc.
Yes [ ] No [ ]

22. Is the information about MBA institutions regarding their current approval status, date of first approval, no. of courses and total seats approved by AICTE etc. is available on the AICTE web portal? Yes [ ] No [ ]

23. Do you agree that the proposed National Commission for Higher Education & Research (NCHER) to be formed by subsuming the UGC, AICTE and NCTE will help in managing technical education better? Yes [ ] No [ ]

24. Other observations/ comments/ Suggestions, if any, regarding effectiveness of AICTE in managing MBA institutions. Please specify:

25. Please rearrange the following criteria/ parameter (from 1 to 10) in order of your preference to judge the effectiveness of AICTE in managing MBA institutions (1 for most preferable ---- 10 for least preferable). The order/ranking once allotted to a criterion/ parameter should not be repeated for another criterion.

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<tr>
<td>1</td>
<td>Commercialization of MBA education (overcharging of Fee, out of merit admissions, capitation fee etc.)</td>
<td></td>
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<tr>
<td>2</td>
<td>Financial Grants to needy students</td>
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<tr>
<td>3</td>
<td>Job placement of students</td>
<td></td>
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<tr>
<td>4</td>
<td>Spreading awareness, guidance, counseling, public notices, advertisements</td>
<td></td>
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<tr>
<td>5</td>
<td>Norms &amp; standards for infrastructural parameters fixed by AICTE</td>
<td></td>
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<tr>
<td>6</td>
<td>Grievances- redress mechanism/ helpline</td>
<td></td>
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<tr>
<td>7</td>
<td>Compulsory submission of compliance report, mandatory disclosure by institutions on their website</td>
<td></td>
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<tr>
<td>8</td>
<td>E-governance</td>
<td></td>
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<tr>
<td>9</td>
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<td></td>
</tr>
<tr>
<td>10</td>
<td>Transparency in working</td>
<td></td>
</tr>
</tbody>
</table>

26. Personal information
Name: 
Age (in years): ----- 
Gender:  1 M  2 F
Family Monthly Income (in Rs.): ---- 
Qualification:  1 Under Graduate  2 Graduate  3 PG  4 PhD  5 any other (specify):
Occupation:  1 Social service  2 Professional  3 Business  4 Pvt service  5 any other(specify):
Residential status:  1 Rural  2 Urban  3 Metro City  4 NRI

Thanks for sparing your valuable time
QUESTIONNAIRE
(For MBA faculty)

Respected respondent,

Please provide the required information for the questionnaire placed below for PhD project to be submitted in Institute of Management Studies & Research (IMSAR) MD University, Rohtak, Haryana on the topic: “Effectiveness of AICTE in managing technical institutions and perception of stake holders towards AICTE”. The information gathered is meant only for research/academic use and will be kept confidential. The study is restricted to private institutions within states of Delhi and Haryana conducting full-time MBA program (not PGDM) approved by AICTE (All India Council for Technical Education). You may add separate sheet for suggestions/comments, if any.

Name, Address of the institute in which employed:

1. Please specify year of establishment of your Institution. ------

Please provide the required information in the box [    ] on five point scale (5 for strongly agree ------ 1 for strongly disagree) given below to answer the following questions.

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<tr>
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<td>4</td>
<td>3</td>
<td>2</td>
<td>1</td>
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</tbody>
</table>

2. AICTE has been successful in implementing its norms on pay scales for faculty in Private MBA institutions. Point Score [    ]

3. AICTE has been successful in implementing its norms on service conditions, eligibility etc. for faculty in Private MBA institutions. Point Score [    ]

4. AICTE is satisfactorily working to solve the problem of shortage of faculty in MBA institutions. Point Score [    ]

5. AICTE spreads awareness among MBA faculty about provision of financial grants for them for research & academic purpose through schemes like visiting professorship, NAFETIC, career awards to young faculty, faculty development programme, early faculty induction scheme etc. Point Score [    ]

289
<table>
<thead>
<tr>
<th>Level</th>
<th>Strongly agree</th>
<th>Agree</th>
<th>Somewhat agree</th>
<th>Disagree</th>
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6. AICTE grants sufficient financial assistance to MBA faculty for research & academic purpose through schemes like visiting professorship, NAFETIC, career awards to young faculty, faculty development programme, early faculty induction scheme etc. **Point Score [ ]**

7. AICTE processes applications of faculty for financial assistance under schemes like emeritus fellowship, visiting professorship, NAFETIC, career awards to young faculty, faculty development programme, early faculty induction scheme etc. without delay and without much time gap. **Point Score [ ]**

8. AICTE takes care of the career of the already working faculty in MBA institutes which may not fulfill the latest qualifications/ eligibility conditions fixed by AICTE by adjusting/ accommodating them at appropriate level. **Point Score [ ]**

9. Working of AICTE towards its stakeholders including faculty is fair. **Point Score [ ]**

10 AICTE’s Working towards its stakeholders including faculty is transparent. **Point Score [ ]**

11. It is useful to upload biometric information of MBA faculty by institutions as prescribed by AICTE. **Point Score [ ]**

12. AICTE has been successful in making the admission process fair and transparent in management institutions. **Point Score [ ]**

13. AICTE is satisfactorily working towards development of model curriculum and recognition of innovative courses and emerging areas in the field of management education. **Point Score [ ]**

14. The norms of AICTE for course structure on collaboration and partnership between Indian and foreign University in terms of summer training, visit programmes, one semester abroad, one full year abroad etc. are well defined. **Point Score [ ]**

15. AICTE has been successful in boosting industry- institute partnerships for better jobs and employability of management students. **Point Score [ ]**

16. AICTE has been successful in checking the running of unapproved institutions and unapproved courses in management. **Point Score [ ]**

17. The perception of stakeholders (promoters of MBA education, students, parents, affiliating university, concerned state Govt, faculty etc) about AICTE is satisfactory. **Point Score [ ]**
18. AICTE, as a regulatory body of technical education in India is effectively managing the private MBA institutions. **Point Score [ ]**

19. Is the AICTE effectively penalizing the institutions violating its norms?
Yes [ ] No [ ]

20. Do you agree that the proposed National Commission for Higher Education & Research (NCHER) to be formed by subsuming the UGC, AICTE and NCTE will help in managing technical education better?
Yes [ ] No [ ]

21. Other observations/comments/Suggestions, if any, regarding effectiveness of AICTE in managing MBA institutions. Please specify: -

22. Please rearrange the following criteria/parameter (from 1 to 10) in order of your preference to judge the effectiveness of AICTE in managing MBA institutions (1 for most preferable ---- 10 for least preferable). The order/ranking once allotted to a criterion/parameter should not be repeated for another criterion.

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<tr>
<td>3</td>
<td>Qualification, pay scale and service conditions of faculty fixed by AICTE</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Norms &amp; standards for faculty; student ratio and other infrastructural parameters fixed by AICTE</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Norms &amp; standards for faculty cadre ratio fixed by AICTE</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Disposal of applications of faculty for financial grants</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>E-governance</td>
<td></td>
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<tr>
<td>8</td>
<td>Model Curriculum, Course structure fixed by AICTE.</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Financial Grants to faculty and institutions for research etc.</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Grievances- redress mechanism/ helpline</td>
<td></td>
</tr>
</tbody>
</table>

23. Personal information

Name:
Age (in years): -----  
Gender: 1 M 2 F Marital status: 1 married 2 unmarried  
Designation: 1 Assistant Professor/ Lecturer 2 Associate Professor/Reader 3 Professor  
4 Director/Dean/ HOD 5 any other (specify):  
Family Monthly Income (in Rs.): ----  
Qualification: 1 Under Graduate 2 Graduate 3 PG 4 PhD 5 any other (specify):  
Residential status: 1 Rural 2 Urban 3 Metro City 4 NRI

Thanks for sparing your valuable time
QUESTIONNAIRE

(For promoters/ Director of MBA institutions)

Respected respondent,

Please provide the required information for the questionnaire placed below for PhD project to be submitted in Institute of Management Studies & Research (IMSAR) MD University, Rohtak, Haryana on the topic: “Effectiveness of AICTE in managing technical institutions and perception of stake holders towards AICTE”. The information gathered is meant only for research/ academic use and will be kept confidential. The study is restricted to private institutions within states of Delhi and Haryana conducting full-time MBA program (not PGDM) approved by AICTE (All India Council for Technical Education). You may add separate sheet for suggestions/ comments, if any.

Name, Address of your institute:

1. Please specify year of establishment of your Institution. -----

Please provide the required information in the box [   ] on five point scale (5 for strongly agree ------ 1 for strongly disagree) given below to answer the following questions.

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<td>2</td>
<td>1</td>
</tr>
</tbody>
</table>

2. The norms and standards fixed by AICTE for MBA institutions for the following are satisfactory.
   a. Land
   Point Score [   ]
   b. Building
   Point Score [   ]
   c. faculty: student ratio
   Point Score [   ]
   d. library facility
   Point Score [   ]
   e. computer/ lab facility/ internet facility
   Point Score [   ]
   f. student strength
   Point Score [   ]

3. AICTE processes applications of existing MBA institutions like increase in Intake, additional courses, Supernumery seats under PIO/ NRI category, Tuition fee waiver scheme etc. smoothly and without delay. Point Score [   ]

4 AICTE policy of integrated campus for new institutions, institutions seeking integration of existing institutions is satisfactory. Point Score [   ]
<table>
<thead>
<tr>
<th>Level</th>
<th>Strongly agree</th>
<th>Agree</th>
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</tbody>
</table>

5. AICTE processes applications like change in name of institute or society/trust, closure of institution/ course etc in a smooth manner and without delay. **Point Score [ ]**

6. The present system of AICTE requiring institutions to upload required documents in a scanned form is satisfactory. **Point Score [ ]**

7. AICTE’s policy of integrated institutions for optimal utilization of resources resulted in making management education more economical. **Point Score [ ]**

8. AICTE’s regional office is helpful and facilitator to the institutions. **Point Score [ ]**

9. AICTE has been successful in curbing the menace of ragging in management institutions. **Point Score [ ]**

10. AICTE has been successful in managing the fee structure of MBA institutions. **Point Score [ ]**

11. AICTE has been successful in making the admission process fair and transparent in MBA institutions. **Point Score [ ]**

12. AICTE has been successful in boosting industry- institute partnerships for better jobs and employability of MBA students. **Point Score [ ]**

13. AICTE grants sufficient financial assistance for various academic and research related activities to MBA institutions, if requested. **Point Score [ ]**

14. AICTE has been successful in checking the running of unapproved institutions and unapproved courses in management. **Point Score [ ]**

15. AICTE is successful in checking the commercialization of education by controlling charging of capitation fee and/ or overcharging of fee by institutions from students seeking admission in MBA courses. **Point Score [ ]**

16. AICTE clearly and timely conveys the reasons for rejection of any application for establishment of new institution, increase of seats in existing MBA institutions etc. **Point Score [ ]**

17. The working of AICTE towards the institutions/ their promoters and other stake holders is fair. **Point Score [ ]**

18. The status of pending application/ proposals submitted in AICTE for establishment of new MBA institution or for other purposes by existing institutions is promptly informed by AICTE. **Point Score [ ]**
<table>
<thead>
<tr>
<th><strong>Level</strong></th>
<th><strong>Strongly agree</strong></th>
<th><strong>Agree</strong></th>
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</tr>
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</table>

19. The working of AICTE towards the institutions/ their promoters and other stake holders is transparent. **Point Score** [   ]

20. The perception of stake holders (promoters of MBA education, students, parents, affiliating university, concerned state Govt, faculty etc) about AICTE is satisfactory. **Point Score** [   ]

21. AICTE, as a regulatory body of technical education in India is effectively managing the private MBA institutions. **Point Score** [   ]

22. The norms of AICTE for course structure on collaboration and partnership between Indian and foreign University in terms of summer training, visit programmes, one semester abroad, one full year abroad etc. are well defined. **Point Score** [   ]

23. Do you face problems in accessing the AICTE Web Portal?
   Yes [   ] No [   ]

24. Does AICTE timely and regularly updates information related to MBA institutions on its Web Portal?
   Yes [   ] No [   ]

25. Does AICTE regularly and timely publishes advertisements/ announcements/ notices to invite applications for establishment of new MBA institutions and change of seats for existing institutions in news papers, other effective medium etc.?
   Yes [   ] No [   ]

26. Whether AICTE’s policy towards distance education for management courses is satisfactory?
   Yes [   ] No [   ]

27. Whether AICTE is effectively penalizing the institutions violating its norms?
   Yes [   ] No [   ]

28. Do you agree that the proposed National Commission for Higher Education & Research (NCHER) to be formed by subsuming the UGC, AICTE and NCTE will help in managing technical education better?
   Yes [   ] No [   ]

29. Other observations/ comments/ Suggestions, if any, regarding effectiveness of AICTE in managing MBA institutions. Please specify: -
30. Please rearrange the following criteria/ parameter (from 1 to 10) in order of your preference to judge the effectiveness of AICTE in managing MBA institutions (1 for most preferable ---- 10 for least preferable). The order/ranking once allotted to a criterion/ parameter should not be repeated for another criterion.

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31. Personal information

Name:
Age (in years): -----

Gender: 1 M  2 F

Marital status: 1 married  2 unmarried

Designation: 1 Chairman/ President  2 Vice Chairman/ President  3 Secretary  4 Director/Dean/ HOD  5 any other (specify):

Qualification: 1 Under Graduate  2 Graduate  3 PG  4 PhD  5 any other (specify):

Occupation: 1 Social service  2 Professional  3 Business  4 Pvt service  5 any other(specify):

Residential status: 1 Rural  2 Urban  3 Metro City  4 NRI

Thanks for sparing your valuable time
QUESTIONNAIRE

(For State Govt. officials dealing with Private MBA institutions)

Respected respondent,

Please provide the required information for the questionnaire placed below for PhD project to be submitted in Institute of Management Studies & Research (IMSAR) MD University, Rohtak, Haryana on the topic: “Effectiveness of AICTE in managing technical institutions and perception of stake holders towards AICTE”. The information gathered is meant only for research/ academic use and will be kept confidential. The study is restricted to private institutions within states of Delhi and Haryana conducting full-time MBA program (not PGDM) approved by AICTE (All India Council for Technical Education). You may add separate sheet for suggestions/ comments, if any.

1. Type of institution you are dealing with (Please tick)?
   New (first academic year in progress) OR Existing (at least one academic year completed)

Please provide the required information in the box [ ] on five point scale (5 for strongly agree ....... 1 for strongly disagree) given below to answer the following questions.

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<th>Level</th>
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<td>4</td>
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2. The norms and standards fixed by AICTE for MBA institutions for the following are satisfactory.
   a. Land
   b. Building
   c. faculty: student ratio
   d. library facility
   e. computer/ lab facility/ internet facility
   f. student strength

   Point Score [ ]

3. AICTE does not interfere with the autonomy of State Governments which may have different opinion than AICTE on matters of approval to MBA institutes. Point Score [ ]

4. AICTE conducts coordinated common/joint inspection to private MBA institutions with the State Governments. Point Score [ ]

5. AICTE involve and consult state Govt in granting approval to new MBA institutes, increase in seats/ courses etc. of existing institutions. Point Score [ ]

6. The current policy of AICTE seeking only comments instead of mandatory NOC from the CONCERNED State Government prior to approval of new institute and increase in seats/ courses etc for existing MBA institutions is useful. Point Score [ ]
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7. AICTE co-operate with the state Govt in dealing with New and existing Pvt. MBA institutions. **Point Score [ ]**

8. AICTE has been successful in curbing the menace of ragging in management institutions. **Point Score [ ]**

9. AICTE has been successful in managing the fee structure of MBA institutions **Point Score [ ]**

10. AICTE is satisfactorily working towards development of model curriculum and recognition of innovative courses and emerging areas in the field of MBA education. **Point Score [ ]**

11. The norms of AICTE for course structure on collaboration and partnership between Indian and foreign University in terms of summer training, visit programmes, one semester abroad, one full year abroad etc. are well defined. **Point Score [ ]**

12. AICTE Policy of integrated campus for new and existing MBA institutions is satisfactory. **Point Score [ ]**

13. AICTE regional offices are facilitators to the State Governments in dealing with Pvt. MBA institutions. **Point Score [ ]**

14. AICTE has been successful in making the admission process fair and transparent in MBA institutions. **Point Score [ ]**

15. AICTE has been successful in boosting industry- institute partnerships for better jobs and employability of management students. **Point Score [ ]**

16. AICTE has been successful in checking the running of unapproved institutions and unapproved courses in management. **Point Score [ ]**

17. AICTE is successful in checking the commercialization of education by controlling charging of capitation fee and/or overcharging of fee by institutions from students seeking admission in management courses. **Point Score [ ]**

18. Working of AICTE towards the Pvt. Institutions/ their promoters and other stake holders is fair. **Point Score [ ]**

19. Working of AICTE towards the Pvt. Institutions/ their promoters and other stake holders is transparent. **Point Score [ ]**

20. AICTE, as a regulatory body of technical education in India is effectively managing the private MBA institutions. **Point Score [ ]**

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21. The perception of stakeholders (promoters of MBA education, students, parents, affiliating university, concerned state Govt, faculty etc) about AICTE is satisfactory. **Point Score [ ]**

22. Whether AICTE’s policy towards distance education for management courses is satisfactory? Yes [ ] No [ ]

23. Does AICTE effectively penalize the institutions violating its norms? Yes [ ] No [ ]

24. Does AICTE regularly and timely publishes advertisements/ announcements/ notices to invite applications for establishment of new MBA institutions and change of seats for existing institutions in news papers, other effective medium etc.? Yes [ ] No [ ]

25. Do you agree that the proposed National Commission for Higher Education & Research (NCHER) to be formed by subsuming the UGC, AICTE and NCTE will help in managing technical education better? Yes [ ] No [ ]

26. Other observations/ comments/ Suggestions, if any, regarding effectiveness of AICTE in managing MBA institutions. Please specify: -

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28. Personal information:
   **Name:**
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   Thanks for sparing your valuable time

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QUESTIONNAIRE
(For University officials dealing with Private MBA institutions)

Respected respondent,

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   c. faculty: student ratio
   d. library facility
   e. computer/ lab facility/ internet facility
   f. student strength

Point Score [ ]

3. AICTE is successful in checking the commercialization of education by controlling charging of capitation fee and/ or overcharging of fee by institutions from students seeking admission in MBA courses. Point Score [ ]

4. AICTE does not interfere with the autonomy of affiliating university which may have different opinion than AICTE on matters of approval to MBA institutes. Point Score [ ]

5. AICTE conducts coordinated common/joint inspection to private MBA institutions with the affiliating university. Point Score [ ]

6. The norms of AICTE for course structure on collaboration and partnership between Indian and foreign University in terms of summer training, visit programmes, one semester abroad, one full year abroad etc. are well defined. Point Score [ ]

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ABSTRACT

Management education is regulated by All India Council for Technical Education in India (AICTE). It became a statutory body vide AICTE Act No. 52 of 1987 with a view for proper planning and coordinated development of technical education system.

Objectives of this study are to examine effectiveness of AICTE in managing private MBA institutions and to study its perception in the eyes of of stake holders (students, parents, faculty, promoters, state governments and affiliating universities, AICTE), to know the opinion of stake holders on formation of the proposed NCHER.

Descriptive research design is selected in this study. This study is restricted to Delhi and Haryana and limited to last ten years. Sample size: Students: 203; Parents: 112; Faculty:60; Promoters:26; one representative each of state govt, affiliating university and AICTE. Sampling method adopted is random. Data has been collected through questionnaire. Statistical tools like SPSS Statistics 17.0 software, factor analysis, arithmetic mean, Standard Deviation, t- test, f- test (Duncan MeanTest) have been used.

In conclusion all stake holders felt that effectiveness of AICTE in managing MBA institutions is neither highly satisfactory nor very dissatisfactory. The faculty felt that perception about AICTE is not satisfactory but other stakeholders found perception about AICTE neither very good nor very bad. All stake holders except AICTE representative opined that proposed NCHER to be formed by subsuming UGC, AICTE, NCTE will help in managing technical education better.

Students were less satisfied with fee and reservation in women education. Faculty felt that AICTE is not effectively penalizing the institutions violating its norms.

The State Government, University representative, felt that AICTE interfere in their autonomy on granting approvals. They along with Parents, students and promoters were satisfied with regard to: norms and standards fixed by AICTE, and publication of advertisements. The recommendations need urgent implementation.