CHAPTER - III

AN OVERVIEW OF PUBLIC SECTOR UNDERTAKINGS

IN

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Public Sector enterprises in Uttar Pradesh occupy a place of pride with their proliferation in expansion of public sector at a rate which is unique, unprecedented in the economic history of the State, has set the pace of economic development in the right direction. There are 24 Central public enterprises in Uttar Pradesh, which were entered in the State's economy in February, 1955, with the establishment of Naini Industrial Estate by NSIC to provide infrastructure facilities to small scale industries, "oil and Natural Gas Commission came into formation in 1955 was later converted into a statutory body in October 1959."¹ Thereafter, 2 units in the fifties, 9 units in sixties and 9 units between January 1970 to October 1974 were established. During 1978, UPDPL and PICUP were incorporated. High tension ceramic insulator factory of BHEL in Sultanpur was incorporated in February 1989. The concen-

tration of public sector in some towns shows preferences of the Government to develop these areas. There are about 12 Central public sector units located in Kanpur, Allahabad and Lucknow alone. Mathura, Jhansi, Gorakhpur and Rae Bareli etc., are the other districts where the Central Government has more units. The backward districts of the State have drawn the attention of the Centre and so far eight operating enterprises were established in these areas. A number of projects of crores of rupees are about to be completed in the State. Hence, the Central Government is paying its serious attention to develop Uttar Pradesh through establishing public sector units.

Apart from these Central enterprises, "the State enterprises in Uttar Pradesh consisted of 50 public Undertakings by the end of December, 1992. There were only 10 enterprises by the end of 1967 and 17 by the end of 1972. Their number sharply rose to 53 by 1977 and further to 61 by 1988 and 65 upto 1991. But now the situation has been changed and number of public sector enterprises has
decreased continuously due to unsatisfactory performance shown by the public sector enterprises of Uttar Pradesh. Presently the 50 Corporations are working under the Uttar Pradesh Government. These 50 enterprises incorporated under different categories, i.e., 42 enterprises were incorporated under the Indian Companies Act 1956, 4 enterprises, i.e., Uttar Pradesh State Electricity Board, Uttar Pradesh State Road Transport Corporation, Uttar Pradesh State Warehousing Corporation and Uttar Pradesh Financial Corporation was incorporated under Vishisht Kendriya Adhiniyam (Special Central Act) and 3 enterprises, i.e., Uttar Pradesh Jal Nigam, Uttar Pradesh Forest Corporation and Uttar Pradesh Avas Evam Vikas Board were incorporated under 'Special State Act and Uttar Pradesh State Employees Welfare Corporation was incorporated under Societies Registration Act 1860.'

The Uttar Pradesh State enterprises are mainly functioning in the area of developmental and promotional activities unlike the Central public sector units which are predominantly manufacturing and trading in nature.

Central public sector enterprises have been established mostly in accordance with the industrial policy resolutions of the Government of India. State enterprises are mostly either old units run by the Government departments or extension of departmental services.

The State enterprises have been established:

- To provide infrastructural facilities in various sectors like Agriculture, Handicrafts, Handloom, Industries etc.
- To manage the public utility system.
- To safeguards and expand employment opportunities and diversify the State's production potential in terms of value added.
- To uplift and help the economically weaker section of the society and minorities.

The basic philosophy for establishing these state enterprises is to bring about a result oriented cost benefit approach to the developmental activities, accelerate growth in different sectors of the economy through specialized
agencies and finally to ease the burden on states financial resources through use of institutional finance. Setting up of these numerous public enterprises reveals the State Government interest and intention to bring about rapid all-round growth of the State with its meagre resources.

The Uttar Pradesh public sector enterprises have been classified into following eight groups:

Table 4.1: Shows the classification of public enterprises in Uttar Pradesh:

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<thead>
<tr>
<th>S.No.</th>
<th>Groups</th>
<th>No.of Enterprises</th>
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<tr>
<td>1.</td>
<td>Energy</td>
<td>2</td>
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<td>2.</td>
<td>Manufacturing</td>
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<td>3.</td>
<td>Service</td>
<td>8</td>
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<td>4.</td>
<td>Financial Assistance</td>
<td>3</td>
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<td>5.</td>
<td>Sectoral Development</td>
<td>17</td>
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<tr>
<td>6.</td>
<td>Area Development</td>
<td>2</td>
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<td>7.</td>
<td>Minorities and Weaker Sections</td>
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<td>8.</td>
<td>Construction</td>
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<td>Total</td>
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Energy is an important sector within State enterprises, employing the major chunk of State's resources. In addition to the State Electricity Board, another Uttar Pradesh Alparthak Evam Laghu Jal Vidyut Nigam Ltd., which is yet to be started.

Major enterprises under manufacturing group are sugar, textile, cement etc., while cement units were established to utilize the lime stone deposits available in Mirzapur district. Sugar units are the results of take over of sick sugar units from private sector in 1971. Textile Corporation was set up to provide cotton yarn to the handloom weavers scattered over the State as the entire yarn requirement of Uttar Pradesh was being met by the units outside the State.

"In the service sector there are enterprises like U.P.S.R.T.C., Jal Nigam, Warehousing Corporation etc. All the enterprises are public utilities providing essential and basic amenities to the citizens of the State. These enterprises account for more than 25 per cent of the total employment in the State enterprises. There are 3 enter-
prises in the financial and promotional category namely U.P.F.C., P.I.C.U.P. and Panchayati Raj Vitta Nigam. The first two are engaged in providing financial assistance in the industrial development of the State and have done exceedingly well and remained as top performers vis-à-vis their counterparts in other States. Their good performance over a period of time will place the State on the industrial map of the country. Panchayati Raj Vitta Nigam provides assistance to Panchayati Raj institutions and contributes to the development of small scale rural industries.\(^3\)

There are 17 sectoral development corporations which have been established to cater to the specific needs of the different sectors of the industry in the State. Enterprises in the fields like brassware, leather and handloom have helped the small and poor artisans who were being exploited by the prevalent trade practices through imparting training, providing raw materials and marketing their produce.

Uttar Pradesh Electronics Corporation has been set up for the development of the electronics industry. It

is not only competing with other electronics units in the country specially in consumer electronics and computer hardware but has been working as a developmental agency in this vital sunrise industry. It has been able to establish and attract a number of electronics component industries, which will go long way in the overall development of the State.

Similarly, for exploitation of mineral resources of the State and developing fisheries, tourism, forest wealth, separate corporations have been set-up. To assist the cane growers, four corporations have been set-up on the basis to provide financial assistance for procurement of seed, fertilizers and pesticides etc.

Area or Divisional development corporations are concentrating on the development of the revenue divisions through setting up of units based on available raw materials and to assist the local talents in establishing small scale units.

For the development of economically weaker sections i.e., the scheduled caste and scheduled tribes and minorities, 8 Corporations have been set up to evolve specific schemes for their upliftment especially in the areas of financial and housing, imparting training etc.
"There are 5 units under the construction sector. Two construction corporations which are off-shoot of the State public works department have been established to develop competitive strength, not only in the works of the State but also to undertake jobs outside as contractors. These corporations i.e., Bridge and Nirman Nigam have been developed by not only completing the works assigned by the State in time as far as possible but have also been able to secure contract works through bidding outside the State. Bridge Corporation has been able to secure foreign contract works too, though there have been some setback due to Iran-Iraq war in the Gulf."4

Besides, local development authorities in towns, the Uttar Pradesh Avas & Vikas Nigam has been setup recently specifically to construct houses for police personnel of U.P. State in the time bound framework.

Another enterprise U.P.S.I.D.C. is already engaged in providing developed plots and sheds for industrial purposes.

Investment in Public Enterprises of Uttar Pradesh:

"Total investment on the whole in 50 undertakings in all respect in 1990-91 was Rs. 10308.65 crore and this amount has increased upto Rs. 11673.63 crore in 1991-92. So, Rs.01364.98 crore has been increased which is 13.24 per cent of the total increased amount in comparison to previous year (1990-91)."\(^5\)

Government Investment:

"Total Central Government investment in all these 50 enterprises of U.P. was Rs. 164.81 crore in 1990-91 which has been increased upto Rs. 177.97 crores in 1991-92. Thus the Central Government has increased its investment upto Rs.13.16 crore which is 7.98 per cent in comparison to previous year."\(^6\)

"Total State Government investment in all these 50 enterprises was Rs. 6623.97 crores in 1990-91 which has been increased upto Rs. 7734.74 crores in 1991-92. Thus the State Government increased amount is 1110.77 crores which is 16.77 per cent in comparison to previous year."\(^7\)

6. Ibid., p.43
7. Ibid., p.43
Employment in Uttar Pradesh Public Sector Enterprises:

"The total employment in State enterprises in 1990-91 was 2,53,152 which has been decreased i.e., 2,52,646 by 1991-92. Thus the number of employed persons has been decreased i.e., 506 in comparison to previous year."

"The total employment in State enterprises was 2,52,646 upto 1991-92 of this more than 37 per cent was accounted for by UPSEB and UPSRTC sector and rest of the employees in other sector."

A brief and individual review of 50 public sector units of Uttar Pradesh State has been given as below:

Energy Enterprises:

The energy enterprises include two which are being discussed below:

1) Uttar Pradesh State Electricity Board:

Uttar Pradesh State Electricity Board was established in April 1, 1959 in pursuance of provisions of electricity (supply) Act 1948 and was entrusted with the responsibility

9. Ibid., p.46.
of promoting a coordinated development of generation, transmission, distribution and supply of electricity within the State of Uttar Pradesh in the most economical and efficient manner. The registered office of the board is situated at 'Shakti Bhavan' Lucknow, U.P.S.E.B. is functional in character and comprises the following seven members as per the Act:

1) Chairman and member Administration
2) Member (Thermal)
3) Member (Hydro and Transmission)
4) Member (Distribution)
5) Member (Finance and accounts)
6) Secretary Energy, Uttar Pradesh Govt (Ex-officio)
7) Secretary Finance, Uttar Pradesh Govt(Ex-officio).

"The total investment of Uttar Pradesh State Electricity Board was Rs. 6972.00 crores in 1990-91 and Rs. 8039.94 crores in 1991-92. So, 15.32 per cent have increased in comparison to previous year. The Board has an establishment strength of about one lakh employees, including daily wage employees, starting from the lowest level of the skilled worker to the highest level of chief engineer."\(^{10}\)

\(^{10}\) Prabandh, Op.cit., p.46
2) Uttar Pradesh Alparthak Evam Laghu Jal Vidyut Nigam Limited:

Uttar Pradesh Alparthak Evam Laghu Jal Vidyut Nigam Limited (Uttar Pradesh Micro-mini Hydroelectric Corporation Limited) a government company registered under companies Act, 1956 and was incorporated on 15th April, 1985 with an authorised capital of ₹ 10 crores. The Board of Directors of the Nigam consists of 8 directors including Chairman, Managing Director and Secretary. This Nigam is yet to be started.

Manufacturing Enterprises:

1) Uttar Pradesh State Agro-Industrial Corporation Ltd.

The Uttar Pradesh State Agro-Industrial Corporation Limited was incorporated on 27th March 1967 with an authorised capital of ₹ 5 crores and paid up capital of ₹ 3 crores. The registered office of the Corporation is situated at 22, Vidhan Sabha March, Lucknow. The maximum strength of the Board of Directors has been fixed at 19. "The total strength of employees is 2500 including daily wage employees upto 1991-92." 11

11. Ibid., p 46
2) Uttar Pradesh State Cement Corporation Limited:

It was incorporated as a public limited company on 29th March, 1972 under the Companies Act, 1956 and was granted a certificate of commencement of business on March 30, 1972 with a registered office at Churk, District Mirzapur. The Corporation also has equity participation in two joint sector units viz., Uttar Pradesh Asbestos Limited and Northern Indian Gas Co., Limited. The total strength of the Board of Directors are nominated by the Governor of Uttar Pradesh. The other directors are experienced persons from industry, nominees of financial institutions.

"The total number of personnel is 5609 including the daily wager employees up to 1991-92."12

3) Uttar Pradesh Sugar Corporation Limited:

"This Corporation was incorporated as a public limited company on March 26, 1971 to manage a few sick sugar mills taken over by the Uttar Pradesh Government, under sugar undertakings (Acquisition) Act, 1971. Initially 5 sugar mills came under the Corporation. At present the corporation owns

12. Ibid., P.46
35 sugar mills as its units. The Board of Directors of the Corporation comprises of 8 members including chairman, a Managing Director and a Joint Managing Director. Further, there are General Managers in each of the Units. "The total strength of the employees is 30,000 upto 1991-92." 

4) Uttar Pradesh State Textile Corporation Limited:

"The UPSTC was initially incorporated as a private limited company on 2nd December 1969, and was converted into a public limited company on 24th December 1973." The registered office of Corporation is located at 137, Sarvoday Nagar, Kanpur. The Corporation is managed by a Board of Directors consisting of 12 directors. The Board includes directors from varied disciplines e.g. representatives of financial institutions, banks and otherwise technically qualified personnel.

The others are appointed by the Board of Directors on nomination/recommendation of the Uttar Pradesh Government. The total strength of the employees is 14366 including daily wage employees upto 1991-92.

5) The Indian Turpentine & Rosin Company Limited:

It was setup in 1918 by the Uttar Pradesh Forest Department. The management of the company was transferred by the State Government to a syndicate of private entrepreneurs who subsequently transferred the managing agency of the company to Shri J.P. Srivastava & Sons of Kanpur. They managed the affairs of the company till 1947, then the management was again taken over by the Uttar Pradesh Government. The company is managed by a Board of Directors consisting of 10 members. Other members of the Board are representatives of the industries, finance, labour and forest department. The total strength of the employees is 627 upto 1991-92.

Service Enterprises:

1) Uttar Pradesh Development System Corporation:

It was established in 1977 on the assumption that decision makers and managers are not only in need of getting reliable information about various facts of their existing and new concerns, but also about the scope for improving the efficiency of investment and quality of services, through the introduction of suitably tailored scientific management practice within the procedures laid down by the government.
The Corporation was registered under section 617 of Companies Act, 1956 on 15th March, 1977. The registered office of the Corporation is at 9, Sarojini Naidu Marg, Lucknow. The Secretary of Planning Department of Uttar Pradesh Government is the (ex-officio) Chairman of the Corporation. At present there are about 15 Directors on the Board. The total strength of the employees is about 173 including daily wages employee upto 1991-92.

2) Uttar Pradesh Government Employees Welfare Corporation:

"The Uttar Pradesh Government Employees Welfare Corporation has been registered under the Societies Registration Act, 1860 (Act XXI of 1860). It started its business on 3rd May, 1965." 16 The Head Office is situated at Jawahar Bhavan, Lucknow. The Chief Secretary is the ex-officio Chairman assisted by a full time Executive Director of the Corporation. In addition there are five official Directors on the Board. The total strength of the employees is about 1603 including daily wages upto 1991-92.

3) **Uttar Pradesh State Food and Essential Commodities Corporation Limited**:

The Corporation is a government company under section 617 of the Companies Act, 1956. It was incorporated on October 22, 1974 and its registered office is located at 17, Gokhale Marg, Lucknow. The Corporation has about 11 directors including a full time managing Director and part-time non-official Chairman. The Board of Directors consist of the representatives of the food and civil supplies, cooperative, finance, institutional finance, planning, bureau of state enterprises and other departments of Uttar Pradesh Government. The strength of the employees is about 1122 including daily wagers unto 1991-92.

4) **Uttar Pradesh Jal Nigam**:

Uttar Pradesh Jal Nigam was established under an Act of legislature (Uttar Pradesh Water Supply and Sewerage Act No. 43 of 1975) in 1975-76. The Headquarter of the Corporation is located at 6, Rana Pratap Marg, Lucknow. The Chairman as well the members of the Board of Directors are nominated by the State Government. There are ten members on the Board, besides a full time Chairman and a full time Managing Director.
The total strength of employees is 9938 including daily wagers up to 1991-92.

5) **Uttar Pradesh Nalkoop Nigam Limited:**

Uttar Pradesh Nalkoop Nigam Limited was incorporated under the Companies Act 1956 on 25th May 1976. The registered office of the Corporation is located at B-718 Sector C, Mahanagar, Lucknow. The company is managed by a Board of Directors comprising of ten directors including a Chairman and a full time Managing Director. The total strength of employees is 864 including daily wagers up to 1991-92.

6) **Uttar Pradesh State Road Transport Corporation:**

"With a view to provide comfortable and economic transport and also to aid allround development in the State. Uttar Pradesh Government Roadways was set up in May, 1947. Under the Road Transport Corporation (UPSRTC) Act it was set up on 1st June 1972, and the Uttar Pradesh Government Roadways was merged with this Corporation." The Head Office of the Corporation is at Terhi Kothi near river bank Colony, Lucknow. The Corporation is managed by Board of Directors which has 15 members including Chairman and full time Managing Director.

Director. The Corporation is divided into four zones viz., Northern Zone, Central Zone, Eastern Zone and Western Zone. By the end of 1991-92, the total strength of employees is 57693 including daily wagers.

7) **Uttar Pradesh Small Industries Corporation Ltd.**

Uttar Pradesh Small Industries Corporation Ltd. was set up on 13th June, 1958. This Corporation is a government company within the meaning of section 617 of the Companies Act, 1956. The registered office of the Corporation is at 110, Industrial Estate, Fazalganj, Kanpur. At present there are about ten members on the Board of Directors including the Chairman and the Managing Director. The total strength employees is 432 upto 1991-92.

8) **Uttar Pradesh State Warehousing Corporation:**

The Corporation was established on March 19, 1958 under the Central Act of Agriculture Produce (Development and Warehousing) Corporation Act, 1956 which was later on replaced by the warehousing Corporation Act, 1962. The share capital is equally subscribed by the Centre and State Governments. The registered office of the Corporation is
at Isaq Nagar Palace, New Hyderabad, Lucknow. There are 11 Directors on the Board including Chairman and a full time Managing Director. Out of these 5 are official members and remaining 6 are non-official members. The total strength of employees is 1947 up to 1991-97 including daily wagers.

Financial Enterprises:

1) Uttar Pradesh Financial Corporation (UPFC):

UPFC was set up on November 1st, 1954, by the Uttar Pradesh Government under the State Financial Corporation Act, 1951. The Headquarter is located at 14/88, Civil Lines, Kanpur. The general superintendence, control and direction of the Corporation rest in the board of directors. The Board comprises four nominees of the State Government, two nominees of IDBI, one nominee of RBI and four Directors elected to represent scheduled banks, insurance companies/investment trust/other financial institutions, cooperative banks and share holders.

The Managing Director is appointed by the Uttar Pradesh Government and is whole time officer of the Corporation. The total strength of employees is 1220 up to 1991-92 including daily wagers.
2) **The Pradeshiya Industrial & Investment Corporation of Uttar Pradesh Limited (PICUP):**

"It was set up as a Public, Limited, Company on March 29, 1972 by the Uttar Pradesh Government for the promotion of medium and large scale industries in the State. The Corporation is popularly known as PICUP." The registered office of the Corporation is located at PICUP Bhavan, Gomti Nagar, Lucknow. The Board of Directors include 15 directors including a part-time Chairman and a full time Managing Director. Other directors are eminent persons from industry and government. The Chief secretary of the Uttar Pradesh Government is the part-time Chairman of the Corporation. The total employees strength is 380 upto 1991-92 including daily wagers.

3) **Uttar Pradesh Panchayati Raj Vitta Evam Vikas Nigam Limited:**

"This Corporation was established as a Government Public Company under section 617 of the Companies Act, 1956. It was registered on April 24, 1973 and the certificate for commencement of business was obtained on 19th January 1974." The registered office of the company is situated at B-77.

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Nirala Nagar, Lucknow. The Board of Directors consists of 12 directors, to look after the interests of the Corporation at district level. The total strength of employees is 54 upto 1991-92.

Area Development Enterprises:

1) Garhwal Mandal Vikas Nigam Limited:

Garhwal Mandal Vikas Nigam Limited was registered and incorporated under the Companies Act, 1956 on 31st March 1976, but it actually started functioning with effect from 1st November 1976. The registered office of this Corporation is now situated at 741/Rajpur Road, Dehradun. It has a subsidiary by the name of Garhwal Anusuchit Janjati Vikas Nigam Limited as two joint sector units, viz., Venus Cement Limited Rani Pokhari, District Dehradun and Delhi Airtake Service Delhi. The Secretary of hill development of Uttar Pradesh is the part-time Chairman of the Corporation. There is also a full-time Managing Director. The total strength of the employees is 952 upto 1991-92 including daily wagers.

2) Kumaon Mandal Vikas Nigam Limited:

This Nigam previously known as Uttar Pradesh Parvatiya Vikas Nigam Limited was set up on 30th March 1971 under the
Companies Act, 1956. The registered office of the company is situated at Sachivalaya Bhavan, Nainital. There is a non-official Chairman of the Corporation a full time Managing Director. The maximum strength of the Board of Directors is 15 and the total strength of employees is 742 upto 1991-92 including daily wagers.

Sectoral Development Enterprises:

1) Uttar Pradesh State Brassware Corporation Ltd:

Uttar Pradesh State Brassware Corporation Limited was incorporated as a Government Company within the meaning of Section 617 of the Companies Act, 1956 on February 12, 1974. The registered office of the Corporation is at Moradabad.

There are in all nine Directors including the Chairman and Managing Director. The Chairman of the Corporation is non-official person. The executive authority rests with the Managing Director who is assisted by the General Manager, Deputy General Manager, Senior Accounts Office, Company Secretary, Marketing Manager, Finance Manager, Project Manager, Maintenance Engineer, Production Manager and other
personnel. The total strength of the employees in the Corporation is around 250.

2) Uttar Pradesh Bhumi Sudhar Nigam Limited:

Uttar Pradesh Bhumi Sudhar Nigam Limited was incorporated on March 30, 1978 under the Companies Act, 1956. The certificate for commencement of business was granted on June 22, 1978. The registered office of the Corporation is at B-16, Sector-H, Aliganj, Lucknow.

The Corporation has a full time Chairman and Managing Director. At present, there are eight members on the Board of Directors. The total strength of the employee is 154 including daily wagers upto 1991-92.

3) Uttar Pradesh Electronics Corporation Limited:

Uttar Pradesh Electronics Corporation Limited (UPEC) was incorporated in 1974 as a State Government undertaking and commenced operations as a subsidiary of the Pradeshiya Industrial and Investment Corporation of U.P. Limited (PICUP). As a result of its increased operations, UPEC was delinked from its parent body in June 1976 and assumed an autonomous
status. The U.P. Electronics Corporation Limited thus came into being as an apex body in 1976 and was registered under the Companies Act, 1956. The registered office of the Corporation is located at C.B. Gupta, Nav Chetna Sadan, 10 Ashok Marg, Lucknow-226001.

There are at present 10 Directors on the Board of the Company including a whole time Managing Director, the technical director, the principal Secretary industries, the principal Secretary Finance and the special Secretary planning. The Corporation employ nearly 80 personnel upto 1991-92.

4) Uttar Pradesh Export Corporation Limited:

U.P. Export Corporation Limited was incorporated as a public limited company on January 20, 1966 under the Companies Act, 1956. The registered office of the Corporation is located at B-27, Sarvodya Nagar, Kanpur.

The Secretary, Small and Village industries Deptt. Government of Uttar Pradesh is the Ex-officio Chairman of the Corporation. There is a full-time Managing Director. The present strength of the Board of Directors is eleven including the Chairman and the Managing Director. The total strength of the employees is 550 including daily wagers upto 1991-92.
5) Uttar Pradesh Forest Corporation:

U.P. Forest Corporation was constituted on November 25, 1974 under an ordinance which was later replaced by the U.P. Forest Corporation Act, 1974. Under this Act, the U.P. Forest Corporation has been constituted as a local Authority. The Head Office is at B-932 Sector-B, Mahanagar, Lucknow.

The U.P. Forest Corporation is a statutory Corporation, wholly owned by Government of Uttar Pradesh. It is managed through a Board of Directors, constituted by the Government. There are 9 members on the Board including a non-official Chairman and a full time Managing Director. Mostly the senior officers of the Corporation have been taken on deputation and a junior levels, staff has been recruited directly. The total strength of regular employees is 8030 including daily wagers, upto 1991-92.

The Managing Director at Head Office is assisted by General Manager (Production), FA & CAO, Personnel Manager and Marketing Manager and to manage field activities, there are two General Managers separate for Hills and Plains,
assisted by Regional Managers. As on 31st March 1987 there were 32 logging Division, 18 sales Divisions and 109 timber sale depots in various parts of the State.

6) **U.P. State Handloom Corporation Limited:**

Uttar Pradesh State Handloom Corporation Limited was incorporated as Government Company on January 9, 1973 under the Companies Act, 1956 on the recommendations of 'Ram Sahay Ayog' set up by the State Government. The Certificate of Commencement of business was issued on Jan., 22, 1973. The registered office is at Hathkargha Bhavan, G.T. Road, Kanpur.

At present there are nine members of the Board of Director including the Chairman and the Managing Director. The total strength of the employees is 14366 including daily wagers upto 1991-92.

7) **U.P. State Leather Development & Marketing Corporation Limited:**

The U.P. State Leather Development & Marketing Corporation Limited is a Government (Public) Company under
the Companies Act 1956. It was registered in February 1974 for speedier and sturdier development of leather industry. The registered office of the Corporation is at 16/58-A, Sadar Bhatti Road, Agra.

At present there are 7 members in the Board of Directors including one part-time Chairman who is the Commissioner and Director of industries and a full-time Managing Director. The total employees strength is 223 upto 1991-92.

8) **U.P. State Mineral Development Corporation Ltd.**

U.P. State Mineral Development Corporation Limited (UPSMDC) was incorporated as a Government Company on March 13, 1974. The registered office of the Corporation is located at 'PRAGATI KENDRA' (IInd Floor), Kapoorthala Commercial Complex, Aliganj, Lucknow-226020.

At present there are 13 members on the Board of Directors including Chairman and a full-time Managing Director. Principal Secretary Industries, Government of Uttar Pradesh is a part-time Chairman. The Managing
Director of Corporation is also the Special Secretary, Industries in the Government. The strength of employees is 921 upto 1991-92.

**Uttar Pradesh Matsaya Vikas Ltd.,**

9) Uttar Pradesh Matsya Vikas Nigam Limited was incorporated on October 27, 1979 under Section 617 of the Companies Act, 1956. However, the certificate of commencement of business was obtained on October 1, 1980. The registered office of the Nigam is at 12-B, Mall Avenue, Lucknow.

The Minister of State for Fisheries Department, Government of Uttar Pradesh, is the ex-officio Chairman and Joint Secretary, Matsay Utpadan. Government of Uttar Pradesh is the part-time Managing Director of the Nigam. Besides, there are 7 other Directors including two non-officials on the Board of Directors of this Nigam. At headquarter the MD is assisted by Manager (Fin. & Accounts), Company Secretary. The technical staff i.e., General Manager (Fish Production), Chief Project Engineer, Executives/Managers (Construction) / (Seed Production), and Fisheries Executives are on deputation from the State Fisheries
Department and Irrigation Department. However, steps are underway to develop in-house expertise in the above fields. The total staff strength is 271 upto 1991-92.

10) **U.P. Pashudhan Udyog Nigam Limited**:

Uttar Pradesh Pashudhan Udyog Nigam Limited was incorporated on March 5, 1975 under the Companies Act, 1956 and it obtained the certificate to commence business on April 11, 1975. The office of the Corporation is located at Central Dairy Farm, Aligarh-202122.

On formation of the Nigam the U.P. Government transferred its Central Dairy Farm, Aligarh with all its industrial activities to this Nigam on 15th May, 1975 as per Uttar Pradesh Government Order No.29-3(32)Twelve-E-869 dated 14.5.1975. The Central Dairy Farm was established in the year 1899 by the late Shri Edward Keventer. The U.P. Government had purchased it in the year 1948 for Rs. 8.75 lacs in working order. The main object of the government in purchasing it had been to make available to the consumers of our country nourishing milk products, pork and meat products etc. of excellent quality.
There is a non-official Chairman and a full time Managing Director. At present there are 3 members on the Board including the Chairman and the Managing Director. The total strength of employees is 436 upto 1991-92.

11) U.P. State Tourism Development Corporation Ltd.

Uttar Pradesh State Tourism Development Corporation Limited was incorporated on August 5, 1974 under the Companies Act, 1956, with a view to provide maximum possible lodging and wayside facilities to the visitors coming to State. The registered office of the Corporation is at Chitrabar Building 3, Naval Kishore Road, Lucknow.

The Chairman of the Corporation is a non-official person and the Director Tourism, U.P. is the ex-officio Managing Director of the Corporation. There are 16 members on the Board of Directors. The total strength of employees is 618 upto 1991-92.

12) Uttar Pradesh (Madhya) Ganna Beej Evam Vikas Nigam Limited:

Uttar Pradesh (Madhya) Ganna Beej Evam Vikas Nigam Limited was registered under Section 617 of the Companies
Act, 1956. It was incorporated on August 27, 1975 and was issued certificate for commencement of business on December 15, 1975. The registered office of the Corporation is located at C-142/B-3, Mahanagar, Lucknow-226006. The area of operation of this Corporation is spread over in the following 15 districts of Central Uttar Pradesh: Lucknow, Sitapur, Hardoi, Lakhimpur-Kheri, Barabanki, Gonda, Faizabad, Kanpur, Behraich, Jaunpur, Sultanpur, Rae Bareli, Pratapgarh, Farrukhabad, and Mainpuri.

The Corporation is managed by a Board of Directors duly constituted by the State Government. Due representation on the Board has been given to cane growers, sugar factories, Agro Universities etc. Besides a part time non-official Chairman, Deputy Cane Commissioner is the Vice-Chairman and there is a full time Managing Director, who is on deputation from Cane Development Department U.P. At present, there are 12 members on the Board of Directors including the Chairman. The total strength of employees is 31 up to 1991-92.

13) U.P. (Pashchim) Ganna Beej Evam Vikas Nigam Ltd.

Uttar Pradesh (Pashchim) Ganna Beej Evam Vikas Nigam Limited was registered under Section 617 of the Companies
Act, 1956, and was incorporated on August 27, 1975. The certificate of commencement of business was obtained on November 24, 1975. The registered office of the Corporation is situated at 151/1-A, South Civil Lines Muzaffarnagar U.P. The area of operation is spread over the eight districts of western Uttar Pradesh, i.e. Muzaffarnagar, Meerut, Saharanpur, Dehradun, Bulandshahar, Aligarh, Mathur and Ghaziabad.

The Cane Commissioner Uttar Pradesh is the part-time Chairman and the Deputy Cane Commissioner, Meerut to the part-time Managing Director. The Board of Directors consists of 12 Directors including the Chairman, the Vice-Chairman and the Managing Director and representatives of regional sugar factories, cane growers, Agriculture Universities etc. The total strength of the employees is 16 upto 1991-92.

14) U.P. (Poorva) Ganna Beej Evam Vikas Nigam Ltd.

Uttar Pradesh (Poorva) Ganna Beej Evam Vikas Nigam Limited was registered under Companies Act, 1956 on August 27, 1975. The certificate of incorporation was issued on December 26, 1975. The area of operation of the Nigam
extends to nine districts of eastern Uttar Pradesh comprising Basti, Ballia, Gazipur, Gorakhpur, Deoria, Azamgarh, Allahabad, Mirzapur and Varanasi.

The Board of Directors consists of 12 Directors. The Cane Commissioner Uttar Pradesh is the Chairman, Deputy Cane Commissioner Eastern Range (Gorakhpur) is vice-Chairman and the Managing Director (full time) is also on deputation from cane Development Department. Two representatives of Regional Sugar Factories, Director Uttar Pradesh, Sugar Cane Research, representative of Indian Sugar Cane Research Institution, representatives of Finance Department of Uttar Pradesh, representatives of Agricultural University of the region and 3 members of Sugar Cane Growers are appointed/elected Directors. The total number of employees is 20 upto 1991-92.

15) U.P. (Rohelkhand-Tarai) Ganna Beej Evam Vikas Nigam Limited:

Uttar Pradesh (Rohelkhand-Tarai) Ganna Beej Evam Vikas Nigam Uttar Pradesh was registered under Section 617 of the Indian Companies Act, 1956 of 27th August, 1975 and
the certificate of commencement of business was obtained on 24-11-1975. The area of operation of this Corporation is spread over the following nine districts:


This Corporation is an undertaking of Uttar Pradesh wherein 51 per cent shares have been contributed by the State Government and 49 per cent shares by the progressive cane growers of the Cane Unions of the nine districts mentioned above. The registered office of this Corporation is situated at 26 and 27 H.I.G.B.D.A. Colony (Opp. Tara Talkies) P.O. Shahamatganj, Bareilly.

There are 12 members of the Board of Directors including the Chairman. Due representation of the Board has been given to Cane Growers, Sugar Factories, Agricultural Universities, Research Organizations etc. Besides a part-time non-official Chairman the Deputy Cane Commissioner Bareilly region has been appointed as ex-officio Vice-Chairman. There is a full time Managing Director, who is on
deputation from Cane Development Department, Uttar Pradesh. The total strength of employees is 22 upto 1991-92.

16) "Uttar Pradesh Hill Electronics Corporation Ltd.

17) Uttar Pradesh Poultry & Livestock Specialities Ltd.

These two Corporations were incorporated as a company under the Companies Act, 1956. At present the total strength of the employees of these two Corporations is 148 upto 1991-92." (Detailed information is not available regarding these two Corporations).

Weaker Section & Minorities Development Enterprises:

1) Uttar Pradesh Anusuchit Jati Vitta Evam Vikas Nigam Limited:

Uttar Pradesh Scheduled Caste Finance and Development Corporation Limited was registered under Section 617 of the Companies Act, 1956 and was incorporated in March 1975. The registered office of the Corporation is situated at B-912, Sector-C, Mahanagar, Lucknow.

At present there is a part time non-official Chairman of the Corporation. There is a full time Managing Director.

There are 15 members on the Board of Directors including the Chairman and the Managing Director. The Managing Director is assisted by three General Managers, Company Secretary and Senior Finance and Accounts Officer, in managing day-to-day affairs of the Company at corporate office and District Managers in each district to look after the field activities. The total strength of the employees is 579 upto 1991-92.

2) **Tarai Anusuchit Janjati Vikas Nigam Limited:**

Tarai Anusuchit Janjati Vikas Nigam Limited was registered under Section 617 of the Companies Act, 1956 as a Government Company on August 2, 1975. The registered office of the Corporation is located at 46/3, Gokhale Vihar Marg, Lucknow.

The Nigam is headed by a Chairman who is also the Secretary, Harijan & Social Welfare Department, U.P. It has a full time Managing Director from the IAS cadre. The Board of Directors has 7 members including the Chairman and the Managing Director. Mostly the directors represent Government Departments such as Planning, Finance, Social and Harijan Welfare, Forest etc. The total strength of the employees is 184 upto 1991-92.
3) Uttar Pradesh Alp Sankhyak Vitta Evam Vikas Nigam Limited:

U.P. Alp Sankhyak Vittiya Evam Vikas Nigam Limited (U.P. Minorities Financial & Development Corporation Ltd.) was incorporated and registered under the Companies Act, 1956 on 7.11.1984. Certificate for the commencement of the business was issued on 27th December, 1984. The registered office of the Corporation is located at 7th Floor, Jawahar Bhavan, Lucknow.

There are 8 Directors on the Board including the Chairman and the Managing Director. In addition a representative of the Bureau of Public Enterprises, U.P. and the Chairman of the U.P. Minorities Commission are also invited to attend the meeting of the Board as special invitees. At present Managing Director is assisted by a General Manager, an additional General Manager, one Accounts Officer and 10 Field officers. The total strength of employees is 43 upto 1991-92.

4) Uttar Pradesh Waqf Vikas Nigam Limited:

U.P. Waqf Vikas Nigam Limited is a Government Company within the meaning of Section 617 of Companies Act, 1956.
Certificate of incorporation was given on April 27, 1987. The Nigam has been established mainly for development of waqf properties. The registered office is located at 7/48, Prag Narain Road, Lucknow.

The present Board of Directors of the Corporation comprises of eleven Directors representing various waqf institutions, waqf Board and the Government Departments, besides a non-official Chairman, the Joint Secretary Waqf U.P. Government is also the Ex-officio Managing Directors of the Corporation. The Nigam is in its initial stage of establishment and total staff strength is 17 upto 1991-92.

5) "Uttar Pradesh Women Welfare Corporation Ltd.
6) Uttar Pradesh Samaj Kalyan Nigam Nigam Ltd.
7) Uttar Pradesh Bhootpoorva Sainik Kalyan Nigam Ltd.
8) Uttar Pradesh Pichhri Jati Vitta Evam Vikas Nigam Ltd.

These four Corporations were also incorporated as a company under the Companies Act, 1956. At present the total strength of employees of these four Corporations is 642 upto 1991-92". 21 (And detailed information is not available regarding these Corporations).

21. Un-official Sources.
1) **U.P. State Bridge Corporation Limited:**

U.P. State Bridge Corporation Limited is a Government Company within the meaning of Section 617 of the Companies Act, 1956 and was registered on October 18, 1972. The Corporation started actual functioning from March 1, 1973. The registered office of the Corporation is at 16, Madan Mohan Malviya Marg, Lucknow.

The Secretary, P.W.D. is the ex-officio Chairman of the Company. Other Directors are Secretary Planning, Secretary Finance, Engineer in Chief of PWD, Managing Director, U.P. Nirman Nigam and a full time Managing Director of the Company. The Managing Director is assisted by one Chief Engineer and four Regional Managers for the supervision of work of the units. The headquarter office consists of five sections headed by:

a) Financial Advisor for financial matters and accounts.
b) Planning Officer for planning, monitoring and development of business.
c) Secretary for all secretarial and legal matters of the Corporation.
d) Chief Technical Officer for procurement of machines and equipments.

e) Senior Personnel Officer for Personnel Managers.

The Corporation is managing its affairs with five Regional Offices and thirty field units of which two are located in Iraq and Nepal respectively. The total strength of employees is 1607 upto 1991-92.

2) U.P. Rajkiya Nirman Nigam Limited:

"Uttar Pradesh Rajkiya Nirman Nigam Limited was incorporated on May 1, 1975 under Section 617 of the Companies Act, 1956 and commenced its business in the month of August, 1975." 22 The registered office of the Corporation is situated at Ashok Marg (Near Nishatganj Bridge), Lucknow.

The Secretary, P.W.D. is the ex-officio Chairman of the Company, with a full time Managing Director. At present there are eleven Directors on the Board of Directors including the Chairman and the Managing Director. The other nine Directors are Chairman U.P. Jal Nigam, Secretary Judicial


3) **Uttar Pradesh Housing & Development Board:**

"U.P. Housing and Development Board was established on April 1, 1966 under the U.P. Housing and Development Board Act, 1965. Under Section 3(3) of this Act, the Board has also been categorised as a 'local Authority'. The Head Office of the Board is located at 104, Mahatma Gandhi Marg, Lucknow."\(^\text{23}\)

The Chairman of the Board, normally a non-official member, is appointed by the Government of Uttar Pradesh. There is also a full time Chief Executive Officer, who is designated as Housing Commissioner. The strength of the Board is

twelve including the Chairman and Housing Commissioner. There are five non-official members on the Board appointed by the State Government two from the State Legislature (one from each house), one representative from the Nagar Mahapalika and two other non-officials. The Secretaries of Finance, Housing and Local Self Government Department of U.P. Government, Director C.B.R.I. Roorkee, Chief Town and country Planner, U.P. and Managing Director, Jal Nigam are all ex-officio members of the Board. So far the Board has established 10 circles and 57 divisions in different parts of the State. The total strength of employees is 3724 including daily wagers upto 1991-92.

4) **U.P. State Industrial Development Corporation Ltd.**

"U.P. State Industrial Development Corporation Limited is a Government Company registered under the Companies Act, 1956. It was incorporated in March 1961. The registered office of the Corporation is at 117/130 Sarvodya Nagar, Kanpur-208005." 24

The Secretary, Industries Department, is the part-time Chairman of the Corporation. In addition, the Board

has 17 Directors including a full time Managing Director. The total strength of the employees is 649 upto 1991-92. The Corporation has five Regional offices at Kanpur, Agra, Bareilly, Ghaziabad and Lucknow and 8 Engineering construction divisions at different places in Uttar Pradesh.

5) **Uttar Pradesh Police Avas Nigam Limited:**

"Uttar Pradesh Police Avas Nigam Limited is a Government Company within the meaning of Section of 617 of Companies Act, 1956. It was registered on March 27, 1987." The registered office of the Corporation is located at A-81, Vijay Khand-2, Gomti Nagar, Lucknow.

At present there are 7 members on the Board of Directors, including the Chairman-cum-Managing Director. The Chairman-cum-Managing Director is the Chief Executive who is assisted by General Manager (Finance), General Manager (Adm.) General Manager (Construction) and by other staff in managing the day to day affairs of the Corporation. "At present the total strength of employees is 133 upto 1991-92."  

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In spite of all these efforts, Uttar Pradesh is one of the industrially backward states of India. A number of measures have been taken to boost up industrialization in the state in accordance with the industrial policy of the government. In the sixties, the Planning Commission divided the whole Uttar Pradesh into 39 backward and 17 non-backward districts on the basis of the level of industrial development.  

The Government has established the following coordinating agencies for industrial development:

1) Directorate of Industries
2) Pradeshiya Industrial and Investment Corporation of Uttar Pradesh (PICUP)
3) Uttar Pradesh State Industrial development Corporation (UPSIDC)
4) Uttar Pradesh Small Industries development Corporation (UPSIDC)
5) Uttar Pradesh Financial Corporation (UPFC)
6) Uttar Pradesh Agro-industrial Corporation.

The Government has also undertaken different steps with a view to put the State on the industrial map of the country. The growth and development of infrastructure like power, transport, and roads, financial support, banking were given higher economic priority with a view to give a proper direction to the overall economic development of the State.

The Government of the State as well as Central Government have tried to play a dominant role in the industrial development of the State, through public sector enterprises, but the attainment of the objective has not been completely satisfactory, even then their impact on the development of backward regions and providing infrastructure to both the public and private sectors is a substantial contribution and from the social audit point of view their performance cannot be rated as low. The next chapter deals with performance evaluation of some of these enterprises in detail.