

Declaration

I certify that the work presented in the Ph.D. Thesis titled **“JOB SATISFACTION: A COMPARATIVE STUDY OF EMPLOYEES IN GOVERNMENT AND PRIVATE HOSPITALS IN PUNJAB”**, for the award of degree of Doctor of Philosophy in Management from M.M. Institute of Management, Maharishi Markandeshwar University, Mullana-Ambala, is an independent study carried out by me under the able guidance of Dr. Dharamveer.

I further declare that the work submitted is original and has not been submitted in part or full to any other University for the award of any diploma or degree.

Date:

Pooja Ahuja

Place: