ACKNOWLEDGEMENT

I take this opportunity to express my deepest sense of gratitude to my supervisor Dr. Prasanna Kumar Nayak, Professor, P.G. Department of Anthropology, Utkal University, for suggesting the problem, encouraging me often and continuously helping me by his valuable guidance during the course of my work. His meticulous guidance and supervision helped me to see through the problem, articulate the issues prevailing in the tribal areas and carry on the analysis in an area not attempted before in the State. In fact, he has been a participating guide for my work.

I owe my gratitude to Late Dr. S.C. Patnaik, Ex-Professor and Head of the P.G. Department of Analytical and Applied Economics of the Utkal University, Prof. S.P. Das, Director of the Centre for Developmental Research and Training, Xavier institute of Management Shri S.B. Mishra, Senior Consultant, Institute of Entrepreneurship Development, Shri L.M. Mishra, Principal Consultant, Orissa Industrial and Technical Consultancy Organisation, Dr. S.K. Mahapatra, P.G. Department of Anthropology, Utkal University for their help and guidance in various stages of my work; without their help, it would not have been possible to enter into an intricate area of analysis. My thanks are due to them.

I wish to place on record my appreciation of the valuable discussion I had with the various Central and State level organisations like Director, Office of the Commissioner of SCs & STs, Small Industries Service Institute, KVIC, Regional Research Laboratory, Industries Department, Planning & Coordination Department, Directorate of Industries, Directorate of Economics & Statistics, Orissa State Financial Corporation, Orissa Mining Corporation, Industrial Promotion
& Investment Corporation of Orissa Ltd., Industrial Infrastructure Development Corporation, Orissa State Electricity Board, Orissa Agro Industries Corporation, Tribal Research & Training Institute, Tribal Development Cooperative Corporation Ltd., District Industries Centre, District Statistical Office, District Planning Office, Lead Bank of the State Bank of India, District Rural Development Agency, Integrated Tribal Development Agency and other district and block level officials. While the number of persons with whom I discussed the varied aspects of industrial development programmes of Phulbani District and the problems involved in their implementation and to whom I am grateful is too big a list to mention an individual acknowledgement. However, my thanks are due to the officials of the organisations.

During the course of my study, I visited many institutions viz. National Library, Calcutta, National Institute for Community development, Hyderabad, Planning Board Library, Utkal University Library, Xavier Institute of Management, Bhubaneswar, ORITCO Library, IPICOL Library, Directorate of Census Library and other institutions for my reference work. I am very much grateful to the authorities of those institutions for their kind help in offering me their library facilities.

My thanks are also due to the management of my office and specifically the Ex-Managing Director Shri D.P. Misra for permitting me to undertake the research work in the Utkal University. I am thankful to my present Managing Director, Shri S.K. Mishra and other colleagues, their personal encouragement and their good wishes pushed me for finalising my work.

Last but not the least, I am grateful to the Utkal University and specifically to the P.G. Department
of Anthropology for their cooperation without which it would not have been possible for me to complete such a strenuous work.

Lastly I must thank my wife for bearing with me in the difficult times of completing this study and express my thanks to Shri A.P. Mohanty and J. Mohapatra for typing the dissertation neatly.

Utkal University
Vani Vihar
Bhubaneswar

Dated the 20th May 1992.

(Kshetramohan Das)