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The foregoing thesis is hereby approved as a creditable study of computer science subject carried out and presented in a manner satisfactory to warrant its acceptance as a pre-requisite to the degree for which it has been submitted. It is understood that by this approval the undersigned do not necessarily endorse or approve any statement made, opinion expressed or conclusion drawn therein but approve the thesis only for the purpose for which it is submitted.

Committee
on
final examination
for evaluation
of the thesis

* Only in case the recommendation is concurred in

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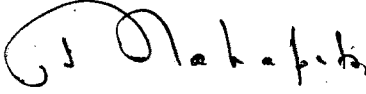
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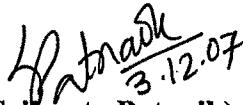
Certificate

This is to certify that the thesis entitled “**PROCESS RE-ENGINEERING OF COAL MANAGEMENT USING INFORMATION TECHNOLOGY TOOLS**” submitted by **Mrs. Sarada Baboo**, who has registered at Sambalpur University on 13.10.2001 (Regd. No 01/02/Computer Appln. Ph.D), for the award of the degree of Doctor of Philosophy in Computer Science, a record of bona-fide research work done by her under our guidance. The thesis satisfies the requirements of the regulations relating to the degree.

The work reported in this thesis is original and has not been submitted to any other Institution or University for the award of any degree or diploma.

She bears a good moral character to the best of knowledge and belief.


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