### APPENDIX III

**List of Industrial Organisations initially considered for conducting case studies**

<table>
<thead>
<tr>
<th>Sl. No.</th>
<th>Name and address of the firms</th>
<th>Ownership pattern</th>
<th>Nature of main activity</th>
<th>Year of establishment</th>
<th>Products/Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>ACE DESIGNERS LTD&lt;br&gt;Plot No 533, X main IV Phase, Peenya Industrial Area&lt;br&gt;Bangalore - 560058</td>
<td>Private</td>
<td>Manufacturing</td>
<td>1979</td>
<td>CNC lathes, Auto lathes</td>
</tr>
<tr>
<td>2.</td>
<td>ADVANTA INDIA LTD&lt;br&gt;405, 4th floor, A wing, Cariton Towers, No 1, Airport Road&lt;br&gt;Bangalore - 560008</td>
<td>Private</td>
<td>Manufacturing</td>
<td>1994</td>
<td>Superior quality hybrid seeds</td>
</tr>
<tr>
<td>4.</td>
<td>AUMA (INDIA) LTD.&lt;br&gt;Plot No.39/BII Phase, Peenya industrial area&lt;br&gt;Bangalore – 560058</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>1983</td>
<td>Electrical actuators, Bovel gear boxes, Super gear boxes and Worm gear boxes</td>
</tr>
<tr>
<td>5.</td>
<td>BHARATH EARTH MOVERS LTD (BEML)&lt;br&gt;Mysore Complex, Belvadi Post, Mysore-570018</td>
<td>Public (Central)</td>
<td>Manufacturing</td>
<td>1964</td>
<td>Moving equipments, bulldozers, Dump trucks, Railway coaches, Defence equipment, Excavator, Mining shovel</td>
</tr>
<tr>
<td>6.</td>
<td>BHARATH ELECTRONICS LTD (BEL)&lt;br&gt;(A Govt. of India Enterprises, Ministry of Defense), Jalalhalli Post, Mysore-560045</td>
<td>Public (Central)</td>
<td>Manufacturing</td>
<td>1954</td>
<td>Television &amp; Communication equipments, Electronic components, Medical appliances and instruments, Software.</td>
</tr>
<tr>
<td>7.</td>
<td>BHARATH FRTZ WERNER LTD&lt;br&gt;Peenya, Gashawanthpura P.O., Bangalore – 560022</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>1961</td>
<td>Special purpose machines for automobile sector, Horizontal machining centers</td>
</tr>
<tr>
<td>8.</td>
<td>BPL LTD&lt;br&gt;Dynamic House, No 64, Church Street&lt;br&gt;Bangalore 560 001</td>
<td>Private</td>
<td>Manufacturing</td>
<td>1963</td>
<td>Colour television sets, Measuring instruments.</td>
</tr>
<tr>
<td>9.</td>
<td>CENTRAL FOOD TECHNOLOGIES RESEARCH INSTITUTE&lt;br&gt;Mysore Chaluvamba Mansion, Mysore-570013</td>
<td>Public (Govt. Body)</td>
<td>Service</td>
<td>1950</td>
<td>Technology transfer to Agro-food sector, Testing and analytical services, industrial development</td>
</tr>
<tr>
<td>Sl. No.</td>
<td>Name and address of the firms</td>
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<td>Year of establishment</td>
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</tbody>
</table>
| 10.    | DYNAMATIC HYDRAULICS LTD  
Dynamatic Park, Peenya Industrial Area,  
Bangalore – 560058                                | Private           | Manufacturing          | 1973                  | Gear pumps, Hand pumps, D. C. & Other valves                                    |
| 11.    | ENERCON SYSTEMS PVT. LTD.  
23, KHB Light Industries Ltd, P B 6418, Yelahanka,  
Bangalore – 560064                                    | MNC               | Manufacturing          | 1988                  | Energy management systems                                                      |
| 12.    | FANUC INDIA P. LTD.  
41 – A Electronics City,  
Bangalore 560 100                                             | MNC               | Manufacturing          | 1991                  | Computersied numerical control packages, Industrial robot systems.              |
| 13.    | FESTO CONTROLS LTD.  
Plot No.226, Bommasandra Indl.Area,  
Bangalore – 562158                                            | MNC               | Manufacturing          | 1986                  | Valves, All pneumatic products for industrial automation                        |
| 14.    | GALLUP INDIA P. LTD.  
Ashok Terrace, 303, 100 Feet Road, 1st stage, Indra Nagar,  
Bangalore 560 038                                             | MNC               | Services               | 1996                  | Consulting                                                                      |
| 15.    | GLOBAL CALCIUM PVT. LTD.  
711, 6th B Cross, 3rd Block, Koramangala, P.B.No.3411,  
Bangalore – 560034                                             | Private           | Manufacturing          | 1978                  | Calcium gluconate                                                              |
| 16.    | HIMALAYA DRUG COMPANY  
Makali, Bangalore - 562123                                     | Private           | Manufacturing          | 1930                  | Personal care, Pharmaceutical.                                                  |
| 17.    | HINDUSTAN AERONAUTICS LTD.  
15/1, Cubbon Road, PB No. 5150,  
Bangalore 560 001                                               | Public Central    | Manufacturing          | 1964                  | Aircrafts                                                                      |
| 18.    | HMT LIMITED  
Watch Factory-IV, Tumkur – 572 103                            | Public Central    | Manufacturing          | 1979-80               | Watches                                                                         |
| 19.    | HUTCHISON ESSAR SOUTH LTD  
Prestige Blue ChipGround Floor, Level IV, No.9  
Hosur Road,  
Bangalore – 560029                                             | Private           | Services               | 1995                  | Cellular mobile telephony services                                              |
| 20.    | IBM INDIA LTD.  
No.99, Prestige Towers, Residency Road,  
Bangalore – 560025                                              | MNC               | Services               | 1992                  | After sale services, System Intc. Managed operations.                           |
| 21.    | INDIAN SPACE RESEARCH ORGANISATION  
“Antriksh” Bhavan, New BEL Road,  
Bangalore-560094                                                 | Public (Govt. Body) | Service               | 1972                  | Design, development, manufacture of satellites, systems and subsystems; TTC & mission support, Launch services based on satellite application. |
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<th>Sl. No.</th>
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<th>Nature of main activity</th>
<th>Year of establishment</th>
<th>Products/Services</th>
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<tbody>
<tr>
<td>22. INFOSYS TECHNOLOGIES LTD.</td>
<td>Private</td>
<td>Services</td>
<td>1981</td>
<td>Software consultancy and Software services</td>
<td></td>
</tr>
<tr>
<td>23. ITI LIMITED</td>
<td>Public Central</td>
<td>Manufacturing</td>
<td>1948</td>
<td>All types of telecommunication equipments</td>
<td></td>
</tr>
<tr>
<td>24. KARNATAKA STATE ROAD TRANSPORT CORPORATION (KSRTC)</td>
<td>Public State</td>
<td>Services</td>
<td>1961</td>
<td>Passenger transport services</td>
<td></td>
</tr>
<tr>
<td>25. KAYTEE SWITCHGEAR PRIVATE LIMITED</td>
<td>Private</td>
<td>Manufacturing</td>
<td>1995</td>
<td>Electrical stampings, Diecasted bodies, Diecasting of motors, Winding(wound stators) motors</td>
<td></td>
</tr>
<tr>
<td>26. MICHELL BEARINGS (INDIA) PVT. LTD.</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>1993</td>
<td>White metal thrust and Bearings</td>
<td></td>
</tr>
<tr>
<td>27. MOTOR INDUSTRIES CO. LTD.</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>1951</td>
<td>Diesel fuel injection equipment, Spark plugs, Auto-electrical.</td>
<td></td>
</tr>
<tr>
<td>28. MPHASIS BFL LTD.</td>
<td>Private</td>
<td>Services</td>
<td>1992</td>
<td>IT services/ITES</td>
<td></td>
</tr>
<tr>
<td>29. OILGEAR TOWLER POLYHYDRON PVT.LTD.</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>1985</td>
<td>Hydraulic systems, Sub systems,</td>
<td></td>
</tr>
<tr>
<td>30. PRECISION SHEET METAL WORKS PRIVATE LTD.</td>
<td>Private</td>
<td>Manufacturing</td>
<td>1999</td>
<td>Sheet metal components, Cabinet and assemblies</td>
<td></td>
</tr>
<tr>
<td>32. SHETRON LTD.</td>
<td>Private</td>
<td>Manufacturing</td>
<td>1980</td>
<td>Metal cans &amp; Dry cell battery jackets &amp; Components</td>
<td></td>
</tr>
<tr>
<td>33. (SKF) INDIA LIMITED</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>1923</td>
<td>Bearings, housing/sleeves and accessories, Seals, Greases, Spherical plain bearings,</td>
<td></td>
</tr>
<tr>
<td>Sl. No.</td>
<td>Name and address of the firms</td>
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<tr>
<td>34</td>
<td>SONATA SOFTWARE LTD.</td>
<td>Public</td>
<td>Service</td>
<td>Software Development &amp; IT Consulting.</td>
<td>1992</td>
</tr>
<tr>
<td>35</td>
<td>STRIDES ARCOLAB LTD.</td>
<td>Public</td>
<td>Manufacturing</td>
<td>Soft and hard gelatin capsules, Injections</td>
<td>2000</td>
</tr>
<tr>
<td>36</td>
<td>SUPRAJIT ENGINEERING LTD.</td>
<td>Private</td>
<td>Manufacturing</td>
<td>Complete range of liner, Non-liner &amp; Push pull cables for vehicles</td>
<td>2006</td>
</tr>
<tr>
<td>37</td>
<td>SYNDICATE BANK, Manipal</td>
<td>Public</td>
<td>Service</td>
<td>Banking services</td>
<td>2000</td>
</tr>
<tr>
<td>38</td>
<td>TRISTAR SOLAR INDIA LIMITED</td>
<td>Central MNC</td>
<td>Service</td>
<td>Solar cells, Modules, Regulators, Charge controllers, Lighting kits.</td>
<td>1999</td>
</tr>
<tr>
<td>39</td>
<td>TATA ELXSI (I) LTD.</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>CAD/CAM, LAN &amp; WAN Products</td>
<td>1996</td>
</tr>
<tr>
<td>40</td>
<td>TITAN INDUSTRIES LTD.</td>
<td>Private</td>
<td>Manufacturing</td>
<td>Watches &amp; Clocks</td>
<td>1976</td>
</tr>
<tr>
<td>41</td>
<td>VOLVO INDIA PVT.LTD.</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>Buses, Motor vehicles</td>
<td>1984</td>
</tr>
<tr>
<td>42</td>
<td>WIPRO LIMITED (CONSUMER CARE)</td>
<td>Private</td>
<td>Manufacturing</td>
<td>Vanaspati, Soap, Telc, Nipples and Bulbs</td>
<td>1988</td>
</tr>
<tr>
<td>43</td>
<td>YUKEN INDIA LTD.</td>
<td>MNC</td>
<td>Manufacturing</td>
<td>Castings, Hydraulic pumps, Valves</td>
<td>1990</td>
</tr>
<tr>
<td>44</td>
<td>ZIRCAST LIMITED</td>
<td>Private</td>
<td>Manufacturing</td>
<td>Nickel base hard facing alloy rods</td>
<td>1990</td>
</tr>
</tbody>
</table>