

## **DECLARATION**

Here by, I declare that **I, Mahesh Gordhanbhai Malavia** undersigned have registered as a student of Ph.D. in the Faculty of Commerce, Saurashtra University, Rajkot on 01-01-2013 With Registration No-5179. The thesis on **“A COMPARATIVE ANALYSIS OF PERFORMANCE APPRAISAL IN SELECTED PUBLIC SECTOR BANKS AND PRIVATE SECTOR BANKS IN INDIA”** is my own research work and I have prepared it under the guidance of Dr. R. G. Bhuva, I/c Principal, Saurashtra Gyanpith Arts & Commerce College, Barvala, Junagadh.

I further declare that no part of this work has been submitted to this or any other university for any degree or award.

**Date:**

**Place: Rajkot.**

**(MAHESH G. MALAVIA)  
(M.COM., B.ED., M.PHIL.)  
REGISTRATION NO-5179**