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CERTIFICATE

The thesis entitled, “**MANAGERIAL EFFECTIVENESS AND EFFICIENCY IN TNSTC (MADURAI) LTD**”, submitted by **Mr. R. BALASUBRAMANI**, Lecturer, Department of Commerce, G.T.N. Arts College, Dindigul, in partial fulfillment of the requirements of the Doctoral Programme for the award of the Degree of Doctor of Philosophy in Commerce, embodies the results of the study made under my supervision and guidance. I certify that the work is original and it has not formed the basis for the award of any other Degree, Diploma, Associateship or Fellowship of this or any other University.

Place: Dindigul

Date :

(Dr. N. MARKKANDEYAN)