LIST OF GRAPHS

GRAPH 6.1: GRAPH SHOWING THE STATE OF AWARDS/ JUDGMENTS FAVOURING EACH PARTY .................................................................318
GRAPH 6.2: GRAPH SHOWING FINAL OUTCOME IN RESPECT OF DISPUTES WHERE THE AWARDS WERE PUBLISHED .........................................................320
GRAPH 6.3: GRAPH SHOWING THE RESULT OF LITIGATION FOR APPOINTMENT OF ARBITRATOR ..........................................................320
GRAPH 6.4: GRAPH SHOWING DISPUTE SPANS OF INDIVIDUAL CASE STUDIES (NO.1 TO 10) ...........................................................................................................323
GRAPH 6.5: GRAPH SHOWING DISPUTE SPANS OF INDIVIDUAL CASE STUDIES (NO.11 TO 20) .............................................................324
GRAPH 6.6: GRAPH SHOWING AVERAGE DISPUTE SPANS OF ALL 20 CASE STUDIES TAKEN TOGETHER ......................................................324
GRAPH 6.7: GRAPH SHOWING PROPORTION OF CASES IN ACCORDANCE WITH ONE MAJOR ISSUE INVOLVED INDICATING THE CASE NUMBERS ..................................................335
GRAPH 6.8: GRAPH SHOWING DISTRIBUTION OF RISK AND COST CASES IN ACCORDANCE WITH THE GOVERNMENT DEPARTMENT .................................................................336
GRAPH 6.9: GRAPH SHOWING SUCCESS RATE IN TERMS OF NUMBER OF CASES WHERE RECOVERY WAS MADE IN RISK & COST CASES BY THE GOVERNMENT ........337
GRAPH 6.10: GRAPH SHOWING SUCCESS RATE IN TERMS OF AMOUNT OF RECOVERY FROM THE CONTRACTOR IN RISK & COST CASES BY THE GOVERNMENT ...........338
GRAPH 6.11: GRAPH SHOWING RELATIVE SUCCESS OF GOVERNMENT VS CONTRACTOR IN RISK & COST CASES .................................................................338
GRAPH 6.12: GRAPH DISPUTE SPAN IN RISK & COST CASES ......................................339
GRAPH 6.13: GRAPH SHOWING PERIODS OF ARBITRATION IN 18 CASES WHERE ARBITRATION TOOK PLACE ..................................................350
GRAPH 6.14: GRAPH SHOWING LITIGATION PERIOD VS TOTAL DISPUTE SPAN IN EACH OF THE CASES WHERE LITIGATION TOOK PLACE .................................................................356
GRAPH 6.15: GRAPH SHOWING AVERAGE LITIGATION PERIOD VS AVERAGE TOTAL DISPUTE SPAN FOR CASES WHERE LITIGATION TOOK PLACE ..................................................356
GRAPH 6.16: GRAPH SHOWING PROPORTION OF TIME PERIODS IN RESPECT OF DIFFERENT STAGES OF DISPUTE RESOLUTION PROCESS IN CASES INVOLVING LITIGATION .................................................................358
Graph 6.17: Graph showing proportion of three components of final award amount paid to the contractor highlighting the adverse impact of litigation.........................................................359

Graph 6.18: Graph showing the final interest payments vs principal awarded amounts in case studies No. 1-5 .................................................................364

Graph 6.19: Graph showing the final interest payments vs principal awarded amounts in case studies No. 8, 10, 11 and 18 .......................364

Graph 6.20: Graph showing total interest payment vs the total principal awarded amount in respect of case studies No.1-5, 8, 10, 11 and 18........365

Graph 6.21: Graph showing proportion of each component of final payment made to the contractors in respect of case studies No.1-5, 8, 10, 11 and 18.................................................................365

Graph 6.22: Graph showing the summary of settlement agreement in respect of contract package OR-IV between NHAI & M/S Larsen & Toubro Ltd.370

Graph 6.23: Graph showing the summary of settlement agreement in respect of contract package OR-II between NHAI & M/S Larsen & Toubro Ltd..371

Graph 6.24: Graph showing the summary of settlement agreement in respect of contract package TN-01 between NHAI & M/S Larsen & Toubro Ltd.372

Graph 6.25: Graph showing the summary of settlement agreement in respect of contract package TSRP between NHAI & M/S Larsen & Toubro Ltd..373

Graph 6.26: Graph showing the summary of settlement agreement in respect of contract package AP-19 between NHAI & M/S Larsen & Toubro Ltd.374

Graph 6.27: Graph showing the summary of settlement agreement in respect of contract package AP-20 between NHAI & M/S Larsen & Toubro Ltd.375

Graph 6.28: Graph showing the grand summary of settlement agreements in respect of 20 disputes in 7 contract packages between NHAI & M/S Larsen & Toubro Ltd. .........................................................377

Graph 6.29: Graph showing the reduction achieved in the awarded amounts by NHAI through amicable settlement with M/S Larsen & Toubro Ltd. ............378

Graph 6.30: Graph showing the success of amicable settlement in reducing the government (NHAI) through amicable settlement with M/S Larsen & Toubro Ltd. .........................................................378