DECLARATION

I, MATHEW JOSE.K, hereby declare that this thesis entitled
A Study on the Working of the Employees’ State Insurance Corporation
is a bonafide record of research work done by me during the course of research
and that the thesis has not previously formed the basis for the award to me of
any degree, diploma, associateship, fellowship or other similar title or
recognition.

Kochi, 28th December 2006. MATHEW JOSE.K