APPENDIX

- Questionnaire
- Interview Schedule
- Sampling Frame
QUESTIONNAIRE

A Comparative Study on Attitude of Employees in Government and Private Sector Organizations towards Privatization

I introduce myself as Joju Chacko Akkara doing Ph.D. in Management subject at M.G. University, Kottayam. As a part of my Doctoral Programme I am doing my research work in your esteemed organization. With respect to my research work I am under taking this Schedule on “A Comparative Study on Attitude of Employees in Government and Private Sector Organizations towards Privatization”. So I request to cooperate with me by answering this Questionnaire. I assure 100% confidentiality.

**Personal Data:**

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Below 30, 30 to 40, Above 40</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gender</td>
<td>Male/Female</td>
</tr>
<tr>
<td>Work Experience</td>
<td>0 to 5, 5 to 10, 10 to 15, 15 and above</td>
</tr>
<tr>
<td>Qualification</td>
<td>Certificate, Diploma, Graduation, Post-Graduation, Any other</td>
</tr>
<tr>
<td>Designation</td>
<td>Managerial, Non-managerial</td>
</tr>
<tr>
<td>Nature of Organization</td>
<td>Government, Private</td>
</tr>
</tbody>
</table>

**Applicable only to Government Sector Employees**

Are you supporting Privatization in your firm?

| Yes | No | No Comments |

Are you ready to support Privatization if it brings favourable revision in your reward system, high growth potentiality, and more attractive quality of work life?

| Yes | No | No Comments |

According to your opinion the most important factor which is causing you to develop negative attitude towards privatization?

| Compensation | Job Stress | Job Security | Any other |
Applicable only to Private Sector Employees

If you are getting job opportunity at government sector whether you will shift your job?

Yes        No        No Comments

Are you ready to make some sort of sacrifices in the areas of reward system, growth potentiality, and quality of work life for attaining a job in public sector establishment?

Yes        No        No Comments

According to your opinion which is the most important factor attracting in the government sector?

Compensation    Job Stress    Job Security    Any other

General

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Expansion</th>
<th>Bases of Selection</th>
</tr>
</thead>
<tbody>
<tr>
<td>E</td>
<td>Excellent</td>
<td>80% to 100% Satisfaction</td>
</tr>
<tr>
<td>G</td>
<td>Good</td>
<td>60% to 79% Satisfaction</td>
</tr>
<tr>
<td>G/B</td>
<td>Neither Good nor Bad</td>
<td>40% to 59% Satisfaction</td>
</tr>
<tr>
<td>B</td>
<td>Bad</td>
<td>20% to 39% Satisfaction</td>
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<tr>
<td>W</td>
<td>Worse</td>
<td>0 to 19% Satisfaction</td>
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</table>

Please mark your preferences according to your satisfaction level:

<table>
<thead>
<tr>
<th>Sl. No.</th>
<th>Particulars</th>
<th>E</th>
<th>G</th>
<th>G/B</th>
<th>B</th>
<th>W</th>
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<tr>
<td>1</td>
<td>Procurement Function</td>
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<td>2</td>
<td>Promotion Policy</td>
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<td>3</td>
<td>Training &amp; Development</td>
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<td>4</td>
<td>Performance Appraisal System</td>
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<td>Communication Procedure</td>
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<td>6</td>
<td>Leadership Styles</td>
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<td>7</td>
<td>Ventilation &amp; Lighting facilities</td>
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<td>8</td>
<td>Fire, Dust &amp; Temperature controlling systems</td>
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<td>Preferred Office Furnishing</td>
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<td>10</td>
<td>Machinery &amp; Tools</td>
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<td>11</td>
<td>First-aid Facility</td>
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<td>12</td>
<td>Recreational Facility</td>
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<td>13</td>
<td>Safety Measures</td>
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<td>Transportation facility</td>
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<td>Health &amp; Medical services</td>
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<td>16</td>
<td>Canteen facility</td>
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<td>17</td>
<td>Basic Pay</td>
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<tr>
<td>18</td>
<td>HRA, DA, LTA &amp; OT</td>
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<td>19</td>
<td>Incentive Scheme</td>
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<td>20</td>
<td>Retirement Benefits</td>
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<td>21</td>
<td>Employee Stock Ownership Plans</td>
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<td>22</td>
<td>Bonus</td>
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<td>23</td>
<td>Job Security</td>
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<td>24</td>
<td>Loan Facility</td>
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<td>25</td>
<td>Leave Facility</td>
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<td>26</td>
<td>Flexible Work Schedule</td>
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<td>27</td>
<td>Impressive Job Title</td>
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<td>28</td>
<td>Participative Style of Management</td>
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<td>29</td>
<td>Job Freedom &amp; Autonomy</td>
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<tr>
<td>30</td>
<td>Challenging Job</td>
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</tr>
<tr>
<td>31</td>
<td>Rules &amp; Regulations</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>32</td>
<td>Praise &amp; Recognition</td>
<td></td>
<td></td>
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<tr>
<td>33</td>
<td>Opportunity to reach the peak of one’s potential</td>
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<td>34</td>
<td>Interest in my Job</td>
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<tr>
<td>35</td>
<td>Role Clarity</td>
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<tr>
<td>36</td>
<td>Job Stress</td>
<td></td>
<td></td>
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<tr>
<td>37</td>
<td>Use of my abilities &amp; skills</td>
<td></td>
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<tr>
<td>38</td>
<td>Competitive spirit among workers</td>
<td></td>
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</tbody>
</table>

Thank You
INTERVIEW SCHEDULE

A Comparative Study on Attitude of Employees in Government and Private Sector Organizations towards Privatization

I am Joju Chacko Akkara doing Ph.D. in Management subject at M.G. University, Kottayam. As a part of my Doctoral Programme I am doing my research work in your esteemed organization. With respect to my research work I am undertaking this Schedule on “A Comparative Study on Attitude of Employees in Government and Private Sector Organizations towards Privatization”. So I request to cooperate with me by answering this Interview Schedule. I assure 100% confidentiality.

1. What procedures you are following in Manpower Planning?

2. Which sources you are utilizing in Recruitment function?

3. Explain the Selection process followed by your organization.

4. How you conduct Orientation & Placement in your establishment?

5. What are the procedures you carried out in Training & Development programme?

6. Discuss the Performance Appraisal method adopted in your concern.

7. Provide a brief idea about the Wage & Salary Administration System.

8. What types of Incentive Schemes provided to your employees for motivating them?

9. What types of Benefits & Services provided to your employees?

10. How you ensure Safety & Health aspects in your establishment?

11. Elucidate the Grievance handling Procedure followed in your organization.

12. Talk about Promotions, Transfers & Separations functions.
SAMPLING FRAME

Employment in Public & Private Sector in Kerala (2009)

<table>
<thead>
<tr>
<th>Public Sector</th>
<th>Private Sector</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Men</td>
<td>Women</td>
<td>Total</td>
</tr>
<tr>
<td>420051</td>
<td>195380</td>
<td>615431</td>
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</table>

District-wise Employment both in Public and Private Sectors in Kerala(2009)

<table>
<thead>
<tr>
<th>Sl.No</th>
<th>District</th>
<th>No. of Persons Employed</th>
</tr>
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<tbody>
<tr>
<td>1</td>
<td>Thiruvananthapuram</td>
<td>173782</td>
</tr>
<tr>
<td>2</td>
<td>Kollam</td>
<td>93938</td>
</tr>
<tr>
<td>3</td>
<td>Pathanamthitta</td>
<td>36651</td>
</tr>
<tr>
<td>4</td>
<td>Alappuzha</td>
<td>62559</td>
</tr>
<tr>
<td>5</td>
<td>Kottayam</td>
<td>61442</td>
</tr>
<tr>
<td>6</td>
<td>Idukki</td>
<td>59209</td>
</tr>
<tr>
<td>7</td>
<td>Ernakulam</td>
<td>169762</td>
</tr>
<tr>
<td>8</td>
<td>Thrissur</td>
<td>100973</td>
</tr>
<tr>
<td>9</td>
<td>Palakkad</td>
<td>64122</td>
</tr>
<tr>
<td>10</td>
<td>Malappuram</td>
<td>67025</td>
</tr>
<tr>
<td>11</td>
<td>Wayanad</td>
<td>30287</td>
</tr>
<tr>
<td>12</td>
<td>Kozhikode</td>
<td>70599</td>
</tr>
<tr>
<td>13</td>
<td>Kannur</td>
<td>79198</td>
</tr>
<tr>
<td>14</td>
<td>Kasaragod</td>
<td>47149</td>
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<tr>
<td>Total</td>
<td></td>
<td>1116696</td>
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Region Wise Company Strength

<table>
<thead>
<tr>
<th>Sector</th>
<th>South Kerala</th>
<th>Central Kerala</th>
<th>North Kerala</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Pvt.</td>
<td>252</td>
<td>406</td>
<td>46</td>
<td>704</td>
</tr>
<tr>
<td>PSUs</td>
<td>66</td>
<td>29</td>
<td>4</td>
<td>99</td>
</tr>
<tr>
<td>Total</td>
<td>318</td>
<td>435</td>
<td>50</td>
<td>803</td>
</tr>
</tbody>
</table>
Region: North Kerala (Kasaragod, Wayanad, Kozhikode, & Kannur)

Private Sector

1. Ace Structures Pvt Ltd, Kozhikode
2. Adox Solutions, Kozhikode
3. Aiswarya Builders, Kozhikode
4. Amana Toyota (V P K Motors Pvt Ltd), Kozhikode
5. Apco Vehicles India Pvt Ltd (Apco Hyundai), Kozhikode
6. Bhas Commodities Pvt Ltd (Bhas Group), Kalpetta
7. BMG Business Group, Kozhikode
8. CIGI, Kozhikode
9. Cradle Calicut Maternity Care Pvt Ltd, Kozhikode
10. Crescent Builders, Kozhikode
11. Cyberpark, Kozhikode
12. D-zire Events, Kozhikode
13. Dhanalakshmi Weaving Works, Cannanore
14. Dr Toms International (MCV Group), Kozhikode
15. EVM Nissan Kozhikode
16. Express Housing Complex Pvt Ltd (Express Housing Group), Kozhikode
17. Har Cars Auto Pvt Ltd, Cannanore
18. Herbz International, Kozhikode
19. Ideal Publications Trust (Madhyamam Daily), Kozhikode
20. JMR Infotech India Pvt Ltd, Kozhikode
21. Kilban Foods India Pvt Ltd, Kozhikode
22. Koyenco Group Of Companies, Kozhikode
23. KTC Automobiles Pvt Ltd, Kozhikode
24. Malabar Builders India Ltd, Kozhikode
25. Malabar Group of Companies, Kozhikode
26. Marvel Enterprises, Kozhikode
27. Mathrubhumi Printing & Publishing Co. Ltd, Kozhikode
28. Noble Motors India Pvt Ltd, Kozhikode
29. Ogas Engineering Design, Kozhikode
30. Palia Brothers, Kalpetta
31. Parisons Group of Companies, Kozhikode
32. Peekay Rolling Mills Pvt Ltd, Kozhikode
33. Pentagon Builders, Kozhikode
34. Pvs Automobiles, Kozhikode
35. Qread Techno, Kozhikode
36. Right Personnel, Kozhikode
37. Secura Investment Management India Pvt Ltd, Kozhikode
38. Seiken Property Developers Pvt Ltd, Kozhikode
39. Shabari International, Cannanore
40. Software Associates Information Technologies Pvt Ltd, Kozhikode
41. Sureevents, Kozhikode
42. Syosys Technologies, Tellichery
43. Veekesy Rubber Industries Pvt Ltd, Kozhikode
44. WebNamaste, Kozhikode
45. XLTechnologies, Kozhikode
46. Zhikode Technologies Pvt Ltd, Kozhikode

**PSUs**

1. The Cannanore Co-operative Spinning Mills Ltd
2. Kerala Clays and Ceramic Products Limited, Kannur
3. Kerala State Handloom Development Corporation Ltd., Kannur
4. Steel Complex Ltd., Kozhikode

**Region: Central Kerala (Ekm, Tcr, Pkd, Malappuram)**

**Private Sector**

1. A S Marine Industries Pvt Ltd, Kochi
2. A.V. Thomas & Co. Ltd, Kochi
3. ABAD Fisheries Pvt Ltd, Kochi
4. Abad Builders, Kochi
5. AC City Projects Pvt Ltd, Kochi
6. Active Char Products Pvt Ltd, Ernakulam
7. Active Designs Pvt Ltd, Kochi
8. Acumen Capital Market India Ltd, Kochi
9. Advanced Software Systems Inc (Assyst), Ernakulam
10. Agappe Diagnostics Ltd, Ernakulam
11. Agencia Comercial Maritima Logistics Pvt Ltd, Kochi
13. Ajay & Co, TCR
14. Al Shifa Hospital Pvt Ltd, Perinthalmann
15. AlignMinds Technologies, Kochi
16. Alliance Construction Company, Kochi
17. Almark Housing Co Pvt Ltd, Kochi
18. Almi Shipping & Logistics, Kochi
19. Amal International, Kochi
20. Amalgam Enterprises, Kochi
21. Ambady Constructions, Kochi
22. Amity Projects India Pvt Ltd, Alawye
23. AmoreIT Solutions Pvt Ltd, Kochi
24. Ample Constructions India Pvt Ltd, Kochi
25. Anand Group, Kochi
26. Anna Aluminium Co. Pvt Ltd, EKM
27. Anna Group of Companies, EKM
28. Anvita Builders Pvt Ltd, Kochi
29. Anzera Properties Pvt Ltd, Kochi
30. Apollo Tyres Ltd, Perambra
31. Aqua Sea Food India Pvt Ltd, EKM
32. Arjuna Natural Extracts Ltd, Alwaye
33. ARK Power Controls Pvt Ltd, Kochi
34. Armia Systems, Inc., Kochi
35. Aromco Flavours India Pvt Ltd, Kochi
36. Ashlyn Chemunnoor Instruments Pvt. Ltd., TCR
37. Aspinwall & Co Ltd (Group HQ), Kochi
38. Aspinwall & Co Ltd (Tourism Div), Kochi
39. Aspinwall Technologies Ltd, Kochi
40. Asthra Technologies Pvt Ltd, PKD
41. Atlas Machine Tools, PKD
42. AVT McCormick Ingredients Pvt Ltd, Aluva
43. Avt Natural Products Ltd, Aluva
44. Axcenta ITES Pvt Ltd, Kochi
45. Ayursiddha Pharmaceuticals, TCR
46. Bams Condiments Impex Pvt Ltd, EKM
47. BEO Software Pvt Ltd, Kochi
48. Beta Healthcare Products Pvt Ltd, Kochi
49. Bhas Commodities Pvt Ltd (Bhas Group), Kalpetta
50. Binani Zinc Ltd, EKM
51. Bintel Constructions Pvt Ltd, Kochi
52. Bodygear International Pvt Ltd (Genie Toys), Kochi
53. BOS Natural Flavors Pvt Ltd, Kochi
54. Brainzeit Software Solutions Pvt Ltd, kochi
55. Cabot Solutions, Kochi
56. Calpine Solutions Pvt Ltd, Kochi
57. Cargomar Pvt Ltd, Kochi
58. CCS Technologies Pvt Ltd, Kochi
59. Cedar Solutions, Kochi
60. Cedicom Electronics, PKD
61. CellElectro Technologies, Kochi
62. CEMA Electric Lighting Products India Pvt Ltd, kochi
63. CGH Earth, kochi
64. Charter BPO Solutions Pvt Ltd, Kochi
65. ChaYoWo Technology Solutions Pvt Ltd, Kochi
66. Chips Software Systems Pvt Ltd, Kochi
67. Choice Trading Corporation Pvt Ltd, Kochi
68. Classic Paints, Kochi
69. Clinfound Clinical Research Services Pvt Ltd, EKM
70. Clover Health Care Pharma, Kochi
71. Coastal Shipping Links India Pvt Ltd, Kochi
72. Cochin Advertising Club, Kochi
73. Cochin Chamber of Commerce and Industry, Kochi
74. Cochin Frozen Food Exports Pvt Ltd, Aroor
75. Cochin International Airport Ltd, Kochi
76. Cochin Minerals and Rutile Ltd, Alwaye
77. Cochin Rubbers, Kochi
78. Cochin Stock Exchange Ltd (CSE), Kochi
79. Connect Plus Pvt Ltd, Kochi
80. Continental Mercantile Corporation Inc, Kochi
81. Convensys Infotech Pvt Ltd, Kochi
82. Cordiant Technologies Pvt Ltd, Kochi
83. Cosmo Vision Herbals India Pvt Ltd, Vadakkanchery
84. CRS Technologies India Pvt Ltd, Kochi
85. Csharks Games & Solutions Pvt Ltd, Muvattupuzha
86. CUMI, Koratty
87. Customer Line Pvt Ltd, Kochi
88. Cybrosys Techno Solutions Pvt Ltd, Tirur
89. D C Johar & Sons Pvt Ltd, Kochi
90. Datamate Infosolutions Pvt Ltd, Kochi
91. Daya General Hospital & Speciality Surgical Centre, TCR
92. Deseeya Ayurvedic Pharmacy, Kunamkulam
93. De Valor Management Consultant Pvt Ltd, Kochi
94. Deepak Industries, TCR
95. Design Difference, Kochi
96. Deutron Technologies Pvt Ltd, Kochi
97. Dhanam Publications Pvt Ltd, Kochi
98. Dhanlaxmi Bank Ltd, TCR
99. Dhathri Ayurveda Pvt Ltd, Kochi
100. Digital Mesh Softech India Pvt Ltd, Kochi
101. Dintis Technologies Pvt Ltd, EKM
102. Direct Edge, Kochi
103. Doha Brokerage Financial Services Ltd, Kochi
104. Dory Technology Solutions Pvt Ltd, Kochi
105. Dot Point Softwares, Aluva
106. Dotcom Technologies, Kochi
107. Eastern Aqua Mineral, Aluva
108. Eastern Clothing Company, Kochi
109. Eastern Condiments Pvt Ltd, Kochi
110. Eastern Mattresses Pvt Ltd, Kochi
111. Eastern Treads Ltd, EKM
112. Easysoft Technologies, Kochi
113. Eben Telecom Pvt Ltd, Kochi
114. Ein Technology Ventures India Pvt Ltd, Kochi
115. Ejyothi Services Pvt Ltd, Kochi
116. Elite Agro Specialities, TCR
117. Elite Foods Pvt Ltd, TCR
118. Elton & Sons, Kochi
119. Emil & Eric, TCR
120. Emirates SkyCargo, EKM
121. Emson Group of Companies, Kochi
122. Equipment Agencies Marketing, Kochi
123. Erosys Softwares Pvt Ltd, EKM
124. Essaren Consultancy Service, Kochi
125. Esteem Services, TCR
126. eTail Networks Ltd, Kochi
127. EVM Leisure Holidays And Resorts Pvt Ltd, Kochi
128. EVM Motors & Vehicles India Pvt Ltd (Volkswagen), Kochi
129. Excel Abrasives, TCR
130. Excellone Web Solutions Development Company, Kochi
131. Executive Events Management Pvt Ltd, Kochi
132. ExodeSoft Technologies Pvt Ltd, EKM
133. Fair Pharma, Kochi
134. Fci OEN Connectors Ltd, Kochi
135. Focuz Innovations Pvt Ltd, Kochi
136. GAC Shipping India Pvt Ltd, Kochi
137. Galaxy Homes Pvt Ltd, Kochi
138. Gallery OED, Kochi
139. GEMINI Software Solutions Pvt Ltd, Kochi
140. Geo Motors Pvt Ltd, Kochi
141. Geo Rubbers & Adhesives, Kochi
142. Geojit BNP Paribas Financial Services Ltd, Kochi
143. Geojit Comtrade Ltd, Kochi
144. GLAD Solutions, Kochi
145. Global Spices Pvt Ltd, PKD
146. Gokulam Engineers India Pvt Ltd, Kochi
147. Golden Fork Restaurant & Catering Co Pvt Ltd, Kochi
148. Grandmas Food Products, Muvattupuzha
149. Graspro Digital Networks, Kochi
150. Green Globe Tourism, EKM
151. Green Info Solutions, Kochi
152. Green Valley Coconut Oils, Mannarghat
153. Grove Ltd, EKM
154. GTN Textiles Ltd, Kochi
155. Harbourview Residency, Kochi
156. Haritha Pharmaceuticals, TCR
157. Harley Carmel (India) Pvt. Ltd, Kochi
158. Harrisons Malayalam Ltd (R P Goenka Group), Kochi
159. Headway Consultants Pvt Ltd, Kochi
160. Hedge Equities Ltd, Kochi
161. Herbal Isolates Pvt Ltd, Kochi
162. Hhm Outsourcing Solutions India Pvt Ltd, Kochi
163. HIFX IT & Media Services Pvt Ltd, Kochi
164. Highnesssoft Technologies Pvt Ltd, Kochi
165. Hoch Biotech, TCR
166. House of Consultants Pvt Ltd, Kochi
167. Hykon Electronic Systems, TCR
168. Hykon India Pvt Ltd, TCR
169. Hykon Power Electronics Pvt Ltd, TCR
170. HYKON Transcripts Pvt Ltd, Kochi
171. IAL India Ltd, Kochi
172. Ilban Remedies Pvt Ltd, PKD
173. Imperial Engineering Company (IEC), Kochi
174. Impresario Event Management India Ltd, Kochi
175. Impressive Technology Training, Kochi
176. India Gateway Terminal Pvt Ltd, EKM
177. Indiavision Satellite Communication Ltd, Kochi
178. Indo German Carbons Ltd, Kochi
179. Indocosmo Systems Pvt Ltd, Kochi
180. Indus Motor Co Pvt Ltd, Kochi
181. Indway Interiors Pvt Ltd, EKM
182. Infra Housing Pvt Ltd, Kochi
183. INI Technologies Pvt Ltd, Kochi
184. Innate IT Solutions Pvt Ltd, Kochi
185. Inno Motion Technologies, EKM
186. Innovature Software Labs Pvt Ltd, Kochi
187. Integrated Computing Environments Ltd, Kochi
188. InterCAD Systems Pvt Ltd, EKM
189. Intersight Tours & Travels Pvt Ltd, EKM
190. Intimate infotech, Manjeri
191. Intrans Electro Components Pvt Ltd, Aluva
192. IQUAD Innovations Pvt Ltd, Kochi
193. iSmart Business Solutions Pvt Ltd, Kochi
194. Itflux Technologies Pvt Ltd, Kochi
195. J&T Exports, Kochi
196. Jai Narayana Shipping Co., EKM
197. Jairaj Projects Pvt Ltd, Kochi
198. Jayon Implants Pvt Ltd, PKD
199. Jeevan TV, Kochi
200. JN Freight Forwarders Pvt Ltd, EKM
201. Josey Tours & Travels Pvt Ltd, TCR
202. Joyalukkas India Pvt Ltd, Kochi
203. JP Essentials Exports India Pvt Ltd, Kochi
204. JRG Securities Ltd (Inditrade), Kochi
205. JRS & Co, Kochi
206. Kalathil Lake Resort, Vikom
207. Kalyan Jewellers, TCR
208. Kancor Ingredients Ltd, EKM
209. Keltron Electro Ceramics Ltd, Tirur
210. Kerala Ayurveda Ltd, EKM
211. Kerala Cars Pvt Ltd, Kochi
212. Kerala Environ Infrastructure Ltd, EKM
213. Kerala State Financial Enterprises Ltd, TCR
214. Kin Ship Services India Pvt Ltd, Kochi
215. Kin-Sys Solutions Pvt Ltd, Kochi
216. Kitex Garments Ltd, Alwaye
217. KKR Products & Marketing Pvt Ltd, EKM
218. KLF Nirmal Industries Pvt Ltd, Irinjalakuda
219. Knet Infocom, Kochi
220. Kochi Metro Rail Ltd, Kochi
221. Korath Gulf Links Builders Pvt Ltd, Kochi
222. Kott Software Pvt Ltd, Kochi
223. KPL Oil Mills Pvt Ltd, Irinjalakuda
224. KSE Ltd, Irinjalakuda
225. Kunnath Pharmaceuticals, Kochi
226. L J International Ltd, Kochi
227. Leela Enterprises, Kochi
228. Little Flower Kuries & Enterprises Ltd, Kochi
229. Logic Software Solutions Pvt Ltd, Kochi
230. Lots Shipping Ltd, Kochi
231. Lulu International Shopping Mall Pvt Ltd, EKM
232. Malabar Foodstuff Company, Irinjalakuda
233. Malaya Group of Companies, Kochi
234. Maliakkal Industrial Enterprise, Kochi
235. Manadath Homes Pvt Ltd, Aluva
236. Manappuram Finance Ltd, TCR
237. Mangala Marine Exim India Pvt Ltd (Mangala Group), Kochi
238. Marg Hospitality Pvt Ltd, EKM
239. Marikar Engineers Pvt Ltd, Kochi
240. Marine Chemicals, Kochi
241. MAS Security Solution, TCR
242. Mather Projects and Constructions Ltd, Kochi
243. Mathewsons Exports & Imports Pvt Ltd, Kochi
244. Mayden Pharma India Pvt Ltd, Kochi
245. Menon & Pai Advocates, Kochi
246. Mcherem Ltd, Kochi
247. Meron Bio Polymers, Kochi
248. METEX Creations, Kochi
249. MGF Motors Ltd, Kochi
250. MicroObjects Pvt Ltd, Kochi
251. Microsign Technologies Pvt Ltd, Kochi
252. MIL Controls Ltd.,
253. MintValley E-Commerce Pvt Ltd, Kochi
254. MM Abdul Hameed & Sons, EKM
255. Modern Hospital Kodungallur Ltd, TCR
256. Mother Hospital Pvt Ltd, TCR
257. Muthoot Capital Services Ltd (MCSL), Kochi
258. Muthoot Finance Ltd, EKM
259. Muthoot Global, EKM
260. Muthoot Money Pvt Ltd, EKM
261. Muthoot Motors, Kochi
262. Muthoot Securities Ltd, Kochi
263. Muthoot Systems and Technologies Pvt Ltd, Kochi
264. Muthoot Travelsmart, Kochi
265. Muziris Softech Pvt Ltd, Kochi
266. Nagpal Builders, Kochi
267. National Institute of Fire & Safety Management (NIFE), Kochi
268. Navgathi Marine Design & Constructions Pvt Ltd, Kochi
269. Neptune Readymix Concrete Pvt. Ltd, Kochi
270. netBIOS Technologies Pvt Ltd, Kochi
271. NewAgeSys Solutions Pvt Ltd, Kochi
272. Newtok Technologies Pvt Ltd, Kochi
273. Nice Chemicals Pvt Ltd, Kochi
274. NIFE Fire Systems Pvt Ltd, Kochi
276. Nippon Toyota Pvt Ltd, EKM
277. Nitta Gelatin India Ltd, Kochi
278. Njavallil Latex Pvt Ltd, Kochi
279. Notetech Software, Kochi
280. Nupal Remedies Pvt Ltd, Kochi
281. Nutech Constructions, Kochi
282. OEN India Ltd, Kochi
283. Olive IT Services Pvt Ltd, Kochi
284. OPAC Engineering Pvt Ltd, EKM
285. Opterna Technologies Pvt Ltd, Kochi
286. Oranjdot E Concepts Pvt Ltd, Kochi
287. Orell Technosystems India Pvt Ltd, Kochi
288. Oriental Exim Agency (OEA), Kochi
289. P T Antony & Sons Alapatt Jewels, Kochi
290. Paradigm IT Pvt Ltd, Kochi
291. Patspin India Ltd (GTN Group), Kochi
292. Pax Events Pvt Ltd, Kochi
293. Perfromix Technologies Intl Pvt Ltd, EKM
294. Periyar Latex Ltd, Muvattupuzha
295. Pescalnde Pvt Ltd, Kochi
296. Pioneer Personalized Holidays Pvt Ltd, Kochi
297. Plant Lipids Pvt Ltd, EKM
298. PMG Associates, Kochi
299. Poornam Info Vision Pvt Ltd, Kochi
300. Popular Vehicles & Services Ltd (Maruti), Kochi
301. Pracoss Technologies Pvt Ltd, PKD
302. Primus Gloves Pvt Ltd, Kochi
303. Procedian Technologies Pvt Ltd, Kochi
304. Prompt Engineering Works, Kochi
305. Prompt Machine Tools Company, Kochi
306. Protech Appliances Pvt Ltd (Mr. Butlers), Kochi
307. Prudent Technologies Pvt Ltd, Kochi
308. PSN Automobiles Pvt Ltd, EKM
309. PSN Construction Equipment Pvt Ltd, EKM
310. PTL Enterprises Ltd (Apollo Tyres), Kochi
311. Pumex InfoTech Pvt Ltd, Kochi
312. Quest Innovative Solutions Pvt Ltd, Kochi
313. Radiant Commodities Pvt Ltd, Kochi
314. Raj Builders, Kochi
315. Ratnavilas Ayurveda Oushadhasala Pvt Ltd, Kochi
316. RBG Commodities Ltd, Kochi
317. Relcon Properties Pvt Ltd, Kochi
318. Rhydo Technologies Pvt Ltd, Kochi
319. Royal Group of Companies, Kochi
320. Rubfila International Ltd., PKD
321. S T Reddiar And Sons (EKM), Kochi
322. S.N.A. Oushadhasala Pvt Ltd, TCR
323. Safeshield India Rubber Products Pvt Ltd, Kochi
324. SB Global Educational Resources Pvt Ltd, Kochi
325. Sea Blue Shipyards Ltd, Kochi
326. SEPR Refractories India Ltd, PKD
327. Sevana Electrical Appliances Pvt Ltd, EKM
328. SFO Technologies Pvt Ltd, Kochi
329. Sharewealth Securities Ltd, TCR
330. Shri Kailash Logistics Ltd, EKM
331. SITmobile Software India Pvt Ltd, Kochi
332. Smartguruji Education Solutions Pvt Ltd, Kochi
333. SMEC Automation Pvt Ltd, Kochi
334. Sod Technologies Pvt Ltd, EKM
335. Souparnika Group, Kochi
336. South Indian Bank Ltd, TCR
337. Southern Ispat & Energy Ltd, PKD
338. Spectrum Softech Solutions Pvt Ltd, Kochi
339. Speed & Safe Courier Services Pvt Ltd, Kochi
340. SpiceLand Holidays & Entertainment Pvt Ltd, Kochi
341. Sree Ambal Marketing Company, Kochi
342. Sree Bhadra Parks and Resorts Ltd, TCR
343. Sree Sakthi Paper Mills Ltd, Kochi
344. SRK Shelters Pvt Ltd ( SRK Group ), Kochi
345. Stallion Systems And Solutions Pvt Ltd, Kochi
346. Süd Chemie India Ltd, EKM
347. Suni Systems Pvt Ltd, Kochi
348. Sunlit Electro Controls Pvt Ltd, EKM
349. Suyati Technologies Pvt Ltd, Kochi
350. Sweans Technologies Pvt Ltd, Tirur
351. Sylcon, EKM
352. SYMEGA Savoury Technology Ltd, EKM
353. Synthite Industries Ltd, Kochi
354. Tastee Choice Food Products(Choice Trading Corp Pvt Ltd), Kochi
355. Tata Ceramics Ltd, Kochi
356. Team Frontline Ltd, Kochi
357. Team Sustain, EKM
358. TechVision Security Consultants Pvt Ltd, Kochi
359. TECPRO Infra-Projects Ltd, EKM
360. Tecriti Consulting Pvt Ltd, Kochi
361. The Canning Industries Cochin Ltd ( Caico ), TCR
362. The Catholic Syrian Bank Ltd, TCR
363. The Ernakulam District Co-Operative Bank Ltd, Kochi
364. The Federal Bank Ltd, EKM
365. The Indian Organic Farmers Producer Company Limited (IOFPCL), EKM
366. The Muthoot Group, EKM
367. The Nilambur Co-Operative Urban Bank Ltd, Nilambur
368. ThinkPalm Technologies Pvt Ltd, Kochi
369. Thrissur Builders Pvt Ltd, TCR
370. Thrissur District Co Operative Bank Ltd, TCR
371. Trans Asian Shipping Services Pvt Ltd, Kochi
372. Tri-Star Group, EKM
373. Trident, Cochin, EKM
374. Trisafe Solutions, Kochi
375. Tritech Corporation, EKM
376. Twin Info Solutions Pvt Ltd, Kochi
377. UAE Exchange & Finance Ltd, EKM
378. UAE Exchange & Financial Services Ltd, Kochi
379. Ubio Biotechnology Systems Pvt Ltd, Kochi
380. Unisis Systems & Solutions India Pvt Ltd, Kochi
381. Unitek Power Solutions India Ltd, Kochi
382. Unitek Software Pvt Ltd., Kochi
383. V M Polytex Ltd, PKD
384. V-Guard Industries Ltd, Kochi
385. V-star Creations Pvt. Ltd(V-Guard), Kochi
386. Vajra Rubber Products Ltd, Irinjalakuda
387. ValueGen Systems Pvt Ltd, Kochi
388. Varuna Paints Pvt. Ltd., Kochi
389. Virtual Designs & Solutions, Kochi
390. Vertex Securities Ltd, Kochi
391. VIBES Marketing & Services Pvt Ltd, Kochi
392. Vijaya Luxury Housing Projects Pvt Ltd, Kochi
393. VNM Jewel crafts Ltd, EKM
394. Vox Software Solutions Pvt Ltd, Muvattupuzha
395. Vtrio Solutions Pvt Ltd, Kochi
396. VXJC Pvt Ltd, Kochi
397. Watts Electronics Pvt Ltd, Kochi
398. Weco Elevator Pvt Ltd, Kochi
399. Wiltech Software Solutions Pvt Ltd, Kochi
400. Winds Online Pvt Ltd, PKD
401. Wonderla Holidays Pvt Ltd, Kochi
402. World Viewer Dot Com India Pvt Ltd, Kochi
403. WorldViewer Dot Com India Pvt Ltd, Kochi
404. WRENCH Solutions Pvt Ltd, Kochi
405. Xtend Technologies Pvt Ltd, Kochi
406. Zeba Lab Furniture Pvt Ltd, Kochi

PSUs
1. Cochin Shipyard Ltd, Kochi
2. Forest Industries (Travancore) Limited, Aluva
3. Infrastructures Kerala Ltd (INKEL), Kochi
4. Instrumentation Ltd, Palakkad
5. Kerala Agro Machinery Corporation Ltd., EKM
6. Kerala Electrical & Allied Engineering Company Ltd., Kochi
7. Kerala Feeds Ltd, TCR
8. Kerala Shipping & Inland Navigation Corporation Ltd., Kochi
9. Kerala State Co-operative Rubber Marketing Federation Ltd (Rubbermark), Kochi
10. Kerala State Development Corporation for Scheduled Castes and Scheduled Tribes Ltd., TCR
11. Kerala State Financial Enterprises Ltd., TCR
12. Kerala State Maritime Development Corporation Ltd., Kochi
13. Kerala State Warehousing Corporation, Kochi
14. Kerala State Wood Industries Ltd., Malappuram
15. Kitco Ltd, Kochi
16. Malabar Cements Ltd., PKD
17. Malabar Co-operative Textiles Ltd. (MALCOTEX), Malappuram
18. Meat Products of India Ltd., EKM
19. Roads and Bridges Development Corporation of Kerala Ltd., Kochi
20. Sitaram Spinning and Weaving Mills, TCR

21. Steel and Industrial Forgings Ltd, TCR

22. The Fertilisers and Chemicals Travancore Ltd(FACT), Kochi

23. The Kerala Ceramics Limited, Kundra

24. The Kerala State Civil Supplies Corporation Ltd (Supplyco), Kochi

25. The Metal Industries Ltd., PKD

26. The Pharmaceutical Corporation (IM) Kerala Ltd. (Oushadhi), TCR

27. Traco Cable Company Ltd., Kochi

28. Transformers and Electricals Kerala Ltd., EKM

29. Tranvancore Cochin Chemicals Ltd., Kochi

Region: South Kerala (TVM, Kollam, Pathanamthitta, Kottayam, Idukki, Alappuzha)

Private Sector

1. Aaric Technologies Ltd, TVM

2. Academy of Fashion & Design, Kottayam

3. Accentia Technologies Ltd, TVM

4. Adithya Infosoft, TVM

5. Adtech Systems Ltd, TVM

6. Advanced Media Technologies Pvt Ltd(Amtec), TVM

7. AES Solution Pvt Ltd, TVM

8. Agro Bio-Tech Research Centre Ltd, KTM

9. Airtravel Enterprises India Ltd, TVM

10. Akira Software Solutions India Pvt Ltd, TVM

11. Aletheia Info Solutions Pvt Ltd, TVM

12. Allianz Cornhill Information Services, TVM
13. Alokin Software Pvt Ltd, TVM
15. Amrita Television, TVM
16. Amstor Softech India Pvt Ltd, TVM
17. Anand Information Technologies Pvt Ltd, TVM
18. Andria Systems Pvt Ltd, TVM
19. Applexus Technologies Pvt Ltd, TVM
20. APTMicro Solutions Ltd, TVM
21. Aqlanza Infosystems Pvt Ltd, TVM
22. Arackal Digital Solutions, TVM
23. Ariva Med Data Infotech Pvt Ltd, TVM
24. ARS Software Engineering Pvt Ltd, TVM
25. Artin Dynamics, TVM
26. Asianet Communications Ltd, TVM
27. Asianet Satellite Communications Ltd, TVM
28. Aspinwall & Co. Ltd (Coir Div), Alleppy
29. Assuretech Business Solutions Pvt Ltd, TVM
30. Attinad Software Pvt Ltd, TVM
31. Automation Solutions, TVM
32. Azinova Technologies Pvt Ltd, TVM
33. B TECH Builders, Thriuvalla
34. Backwater Ripples Pvt Ltd, KTM
35. Bizarre FX Technologies Pvt Ltd, TVM
36. Btree Infotech Pvt Ltd, TVM
37. C World Holidays India Pvt Ltd, TVM
38. Cadmium Technologies and Solutions Pvt Ltd, TVM
39. Calmove Technologies Pvt Ltd, TVM
40. Capstocks and Securities India Pvt Ltd, TVM

41. Castle Homes Builders & Developers Pvt Ltd, KTM

42. Cell Technologies Pvt Ltd, TVM

43. Chandra Oil Expellers, Alleppy

44. Collabera Enterprise Software Solutions Pvt Ltd, TVM

45. Compu-Needs IT Solutions Pvt Ltd, TVM

46. Confianz Information Technologies Pvt Lt, TVM

47. CoreTech InfoSystems Pvt Ltd, TVM

48. Cosmos Tours & Travels, TVM

49. Cyberbeams Technologies (CBST India), TVM

50. D C Mills Pvt Ltd, Shertallai

51. DC Books, KTM

52. Deshabhimani Publications, TVM

53. Dev Web Services India Pvt Ltd, TVM

54. Device Driven India Pvt Ltd, TVM

55. Devon Foods Ltd, KTM

56. Digital Brand Group Pvt Ltd, TVM

57. Divya Business Systems Pvt Ltd, TVM

58. DSI Technologies Pvt Ltd, TVM

59. Durofibretext, Alleppy

60. e-Team Informatica India Pvt Ltd, TVM

61. Elasto Tapes Ltd, TVM

62. Empire Group India, TVM

63. Enarch Group, TVM

64. Enter Technologies Pvt Ltd, TVM

65. ERS Software Technology Pvt Ltd, TVM

66. Escube Technologies Pvt Ltd, TVM

67. Exalt Integral Solutions Pvt Ltd, TVM
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<th>No.</th>
<th>Company Name</th>
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<td>Excel Glasses Ltd, Alleppy</td>
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<td>Experion Technologies India Pvt Ltd, TVM</td>
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<td>Extolution Software Pvt Ltd, TVM</td>
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<td>Extraweave Pvt Ltd, Shertallai</td>
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<td>Faith InfoTech India Pvt Ltd, TVM</td>
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<td>Family Plastics &amp; Thermoware, TVM</td>
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<td>74</td>
<td>Finware Technologies Pvt Ltd, TVM</td>
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<td>Focal3 Software Pvt Ltd, TVM</td>
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<td>Fortune Hotel The South Park, Trivandrum</td>
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<td>Ginger Hotel Thiruvananthapuram (Ginger Group), TVM</td>
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<td>Glass And Glazing Systems Pvt Ltd, TVM</td>
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<td>Green Orchid Software Solutions Pvt Ltd, TVM</td>
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<td>96</td>
<td>Impress Infotainment, TVM</td>
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<td>97</td>
<td>InApp Information Technologies India Pvt Ltd, TVM</td>
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</table>
98. Indulekha Media Network (INDULeKHA.BiZ), KTM

99. Inometrics Technology Systems Pvt Ltd, TVM

100. Integrated Dynamic Solutions India Pvt Ltd, TVM

101. Intimate Machines Pvt Ltd, TVM

102. Invis Multimedia Pvt Ltd, TVM

103. Ipsr Solutions Ltd, KTM

104. ITRaitz IT Solutions Pvt Ltd, TVM

105. Jelitta Publicity, KTM

106. Josco Jewellers Pvt Ltd, KTM

107. K Venkatatchalam Aiyer & Co., TVM

108. Kalakaumudi Publications Pvt Ltd, TVM

109. Kameda Infologics Pvt Ltd, TVM

110. Kanan Devan Hills Plantations Company Pvt Ltd (KDHP), Munnar

111. Kerala Housing Finance Ltd, TVM

112. Kreara Solutions Pvt Ltd, TVM

113. Krigansys Technologies and Applications Pvt Ltd, TVM

114. Kriti Microsystems Pvt Ltd, TVM

115. Kurian Abraham Pvt Ltd (Ooppoottil Group), KTM

116. Light Logics Holography & Optics Pvt Ltd, TVM

117. LMB Insurance Brokers Pvt Ltd, TVM

118. Logic Industrial Automation, Palai

119. M Squared Software and Services Pvt Ltd, TVM

120. Macrosoft India, TVM

121. Macrosoft IT Solutions India Pvt Ltd, TVM

122. Malankara Plantations Ltd, KTM

123. Malayala Manorama, KTM

124. Malayalam Communications Ltd, TVM

125. Mangalam Publications India Pvt Ltd (Kanyaka), KTM

126. Maxartists Technologies Pvt Ltd, TVM

127. McFadyen Solutions, TVM
128. Mediatronix Pvt Ltd, TVM
129. Mobatia Technology Pvt Ltd, TVM
130. Muthoot Fincorp Ltd, TVM
131. Muthoot Housing & Infrastructure(The Muthoot Group), TVM
132. Muthoot Pappachan Group, TVM
133. Nagarjuna Ayurvedic Group, Thodupuzha
134. Nana Film Weekly, Kollam
135. NC John & Sons Pvt Ltd, Alleppy
136. NeedStreet Web Technologies Pvt Ltd, TVM
137. Neologix Software Solutions India Pvt Ltd, TVM
138. Network Systems & Technologies Pvt Ltd, TVM
139. Nikunjam Constructions Pvt Ltd, TVM
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141. Noble Motors India Pvt Ltd, Kozhikode
142. Noctime Technologies Pvt Ltd, TVM
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144. Nozione Info Solutions Pvt Ltd, TVM
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158. PCH Coffee Holdings Pvt Ltd, KTM
159. Pentacircle Informatics Pvt Ltd, TVM
160. Petrocil Engineers & Consultants Pvt Ltd, TVM
161. Phykon Solutions Pvt Ltd, TVM
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171. Rashtra Deepika Ltd, KTM
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176. RM Education Solutions India Pvt Ltd., TVM
177. Royal Food Exporters, Kollam
178. Rubberwood India Pvt Ltd, KTM
179. RWDI Consulting Engineers & Scientists India Pvt Ltd, TVM
180. Safesource System & Data Services Pvt Ltd, TVM
181. Sagarika Hotels & Resorts Pvt Ltd, Peermedu
182. Saihati Engineering Services India Pvt Ltd, TVM
183. Samadhan Foundation (SF), Tiruvalla
184. Sangrose Laboratories Pvt Ltd, Mavellikara
185. Sarfinity Consulting Pvt Ltd, TVM
186. Sark Spice Products Pvt Ltd, Alappuzha
187. Satmetrix Software Systems India Pvt Ltd, TVM
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190. Seaview Support Systems Pvt Ltd, TVM
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192. Shinshiva Ayurvedic Resort Pvt Ltd, TVM
193. Shree Deepam Infotech Pvt Ltd, TVM
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196. Skyline Foundations and Structures Pvt Ltd, TVM
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201. SP Grand Days, TVM
202. Speridian Technologies Pvt Ltd, TVM
203. Spotwriters Technologies Pvt Ltd, TVM
204. Squamis Technologies Pvt Ltd, TVM
205. Srishti Innovative Computer Systems Pvt Ltd, TVM
206. Stabilix Solutions Pvt Ltd, TVM
207. Standout IT Solutions Pvt Ltd, TVM
208. SunTec Business Solutions Pvt Ltd, TVM
209. Swami Cyber Solutions Pvt Ltd, TVM
210. Symona Software Technologies Pvt Ltd, TVM
211. TDM Company India Pvt Ltd, TVM
212. Techband Technologies Pvt Ltd, TVM
213. Techgemini Info Services Pvt Ltd, TVM
214. Techno Exports, Alappuzha
215. TechPing Internet Solutions Pvt Ltd, TVM
216. TechVantage Systems Pvt Ltd, TVM
217. Teknokraaft Info Systems Pvt Ltd, TVM
218. Teljitsoft Technologies, TVM
219. Terumo Penpol Ltd, TVM
220. Testhouse India Pvt Ltd, TVM
221. The Kerala Cooperative Milk Marketing Federation Ltd (Milma), TVM
222. Thoughtline Technologies Pvt Ltd, TVM
223. Tool & Time Engineering Company, Shertallai
224. TOONZ Animation India Pvt. Ltd., TVM
225. Trailblazer Software Solutions Ltd, TVM
226. Transversal e Networks Pvt Ltd, TVM
227. Travancore Analytics Pvt Ltd, TVM
228. Triassic Solutions Pvt Ltd, TVM
229. Trillion Soft, TVM
230. United Electrical Industries Ltd, Kollam
231. UST Global, TVM
232. Vcode Infotech India Pvt Ltd, Thodupuzha
233. Velimalai Rubber Company Ltd (Ooppoottil Group), KTM
234. Vinirma Consulting Pvt Ltd, TVM
235. Vinvish Technologies Pvt Ltd, TVM
236. Virtus IT Services Pvt Ltd, TVM
237. Visionics India Pvt Ltd, TVM
238. Viswarethna Technology Solutions Pvt Ltd (ACTSINFO), TVM
239. Vivanta by Taj, Kovalam, TVM
240. Vivanta by Taj - Kumarakom, KTM
241. Vivanta by Taj - Trivandrum
242. Waybeo Technology Solutions Pvt Ltd, TVM
243. Western India Cashew Company Pvt Ltd, Kollam
244. Wexco Homes Pvt Ltd, KTM
245. White Oval Technologies Pvt Ltd, TVM
246. X-Minds Infotech Pvt Ltd, TVM
247. Ylem Infotech Pvt Ltd, TVM
248. YSC Engineering Services Pvt Ltd, TVM
249. Zafin Software Centre of Excellence Pvt Ltd, TVM
250. ZestyBeanz Technologies Pvt Ltd, TVM
251. Zoondia Software Pvt Ltd, TVM
PSUs

1. Astral Watches Limited, Kowdiar, TVM
2. Autokast Limited, Cherthala
3. Bekal Resorts Development Corporation Ltd., TVM
4. Foam Mattings (India) Limited, Alappuzha
5. Handicrafts Development Corporation of Kerala Ltd, TVM
6. Hindustan Newsprint Ltd, KTM
7. HLL Lifecare Ltd, TVM
8. Kerala Agro Industries Corporation Limited, TVM
9. Kerala Artisans’ Development Corporation Ltd., TVM
10. Kerala Automobiles Limited, TVM
11. The Kerala Ceramics Ltd, Kollam
12. Kerala Financial Corporation (KFC), TVM
13. Kerala Forest Development Corporation Limited, KTM
14. Kerala Hitech Industries Limited, TVM
15. Kerala Industrial Infrastructure Development Corporation (KINFRA), TVM
16. Kerala Khadi & Village Industries Board, TVM
17. Kerala Land Development Corporation Limited, TVM
18. Kerala Medical Services, Corporation, TVM
19. Kerala Minerals and Metals Ltd., Chavara
20. Kerala Police Housing and Construction Corporation Limited, TVM

21. Kerala Small Industries Development Corporation Ltd., (SIDCO), TVM

22. The Kerala State Backward Classes Development Corporation Ltd (KSBCDC), TVM

23. The Kerala State Bamboo Corporation Ltd, TVM

24. Kerala State Beverages (M&M) Corporation Ltd., TVM

25. Kerala State Cashew Development Corporation Ltd., Kollam

26. Kerala State Coir Corporation Ltd., Alappuzha

27. Kerala State Co-operative Federation for Fisheries Development Ltd., Matsyafed, TVM

28. Kerala State Coconut Development Corporation Ltd., Attingal

29. The Kerala State Co-Operative Bank Ltd, TVM

30. Kerala State Development Corporation for Christian Converts from Scheduled Castes and the Recommended communities Ltd., KTM

31. Kerala State Cooperative Textile Federation Ltd., TVM

32. Kerala State Drugs and Pharmaceuticals Ltd., Alappuzha

33. Kerala State Electricity Board, TVM

34. Kerala State Electronics Development Corporation Ltd., (KELTRON), TVM

35. Kerala State Film Development Corporation Ltd., TVM

36. Kerala State Handicapped Persons Welfare Corporation Ltd., TVM

37. Kerala State Horticultural Products Development Corporation Ltd., (Horticrop), TVM

38. Kerala State Housing Board, TVM

39. Kerala State Industrial Development Corporation Ltd., TVM
40. Kerala State Industrial Enterprises Ltd, TVM

41. Kerala State Industrial Products Trading Corporation Ltd., TVM

42. Kerala State Poultry Development Corporation Ltd., TVM

43. Kerala State Palmyrah Products Development and Workers Welfare Corporation Ltd., (KELPAM), TVM

44. Kerala State Power and Infrastructure Finance Corporation Ltd

45. Kerala State Road Transport Corporation, TVM

46. Kerala State Textile Corporation Ltd., TVM

47. Kerala State Women’s Development Corporation Ltd., TVM

48. Kerala Tourism Development Corporation Ltd., TVM

49. Kerala Urban and Rural Development Finance Corporation Ltd., TVM

50. Kerala Water Authority, TVM

51. Oil Palm India Ltd., KTM

52. Overseas Development and Employment Promotion Consultants Ltd., TVM

53. Rehabilitation Plantations Ltd, Punalur

54. State Farming Corporation of Kerala Ltd., Punalur

55. State Bank of Travancore, TVM

56. The Plantation Corporation of Kerala Ltd., KTM

57. The Priyadarshini Co-operative Spinning Mills Ltd., KTM

58. Tourist Resorts (Kerala) Ltd., TVM

59. Technopark, TVM

60. Travancore Cements Ltd., KTM
61. Travancore Sugars & Chemicals Ltd., Thiruvalla

62. Travancore Titanium Products Ltd., TVM

63. Trivandrum Rubber Works Ltd., TVM

64. Tourist Resorts (Kerala)Ltd., TVM

65. United Electrical Industries Ltd, Kollam

66. Kerala State Rural Women's Electronics Industrial Co-operative Federation Ltd-
    RUTRONIX, TVM